City and County of Honolulu

Strategic Housing Plan 2025 - 2028 State TOD Council

November 21, 2025







Strategic Housing Plan 2025 -2028

The strategic plan focuses on the following priorities:

- 1. Reorganizing the City's Housing Functions
- 2. Leveraging Public Lands to Expand Housing Production
- 3. Engineering Creative Financing Solutions
- 4. Improving Policy and Processes
- 5. Driving Transit-Oriented Development + Activating Kūwili Station Redevelopment Area









Link: https://shorturl.at/TSbU8







Reorganizing the City's Housing Functions



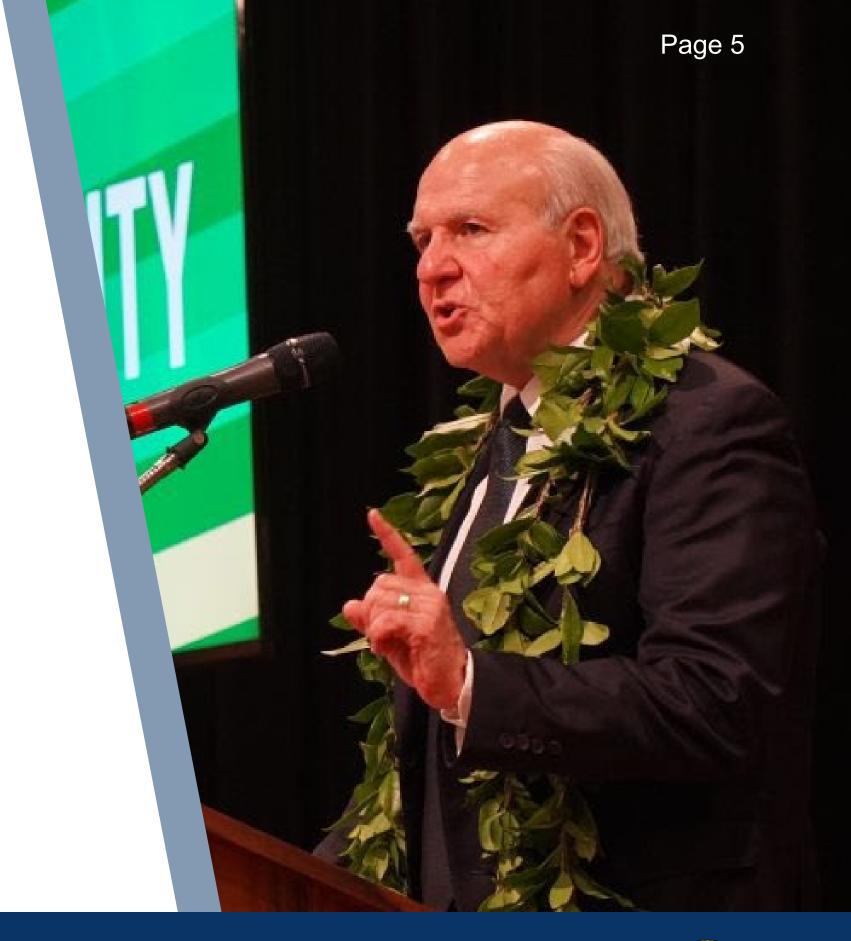


Realigning functions to improve operating efficiencies

The major components of the plan include:

- Consolidating all affordable housing functions under an expanded version of the existing Department of Land Management (DLM) and rename DLM the "Department of Housing and Land Management" (DHLM);
- Consolidating all homeless functions under the Department of Community Services.

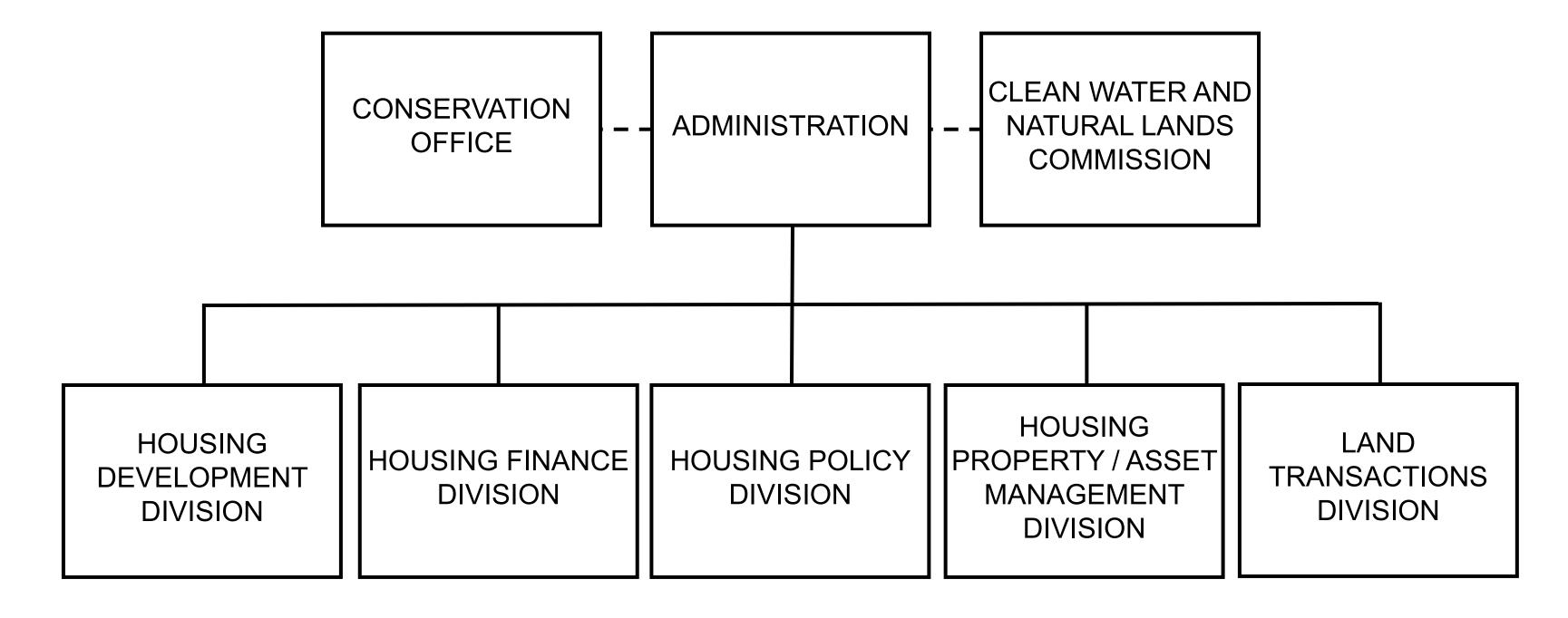
The Mayor approved these recommendations and announced this decision at his State of the City address on March 15, 2024.





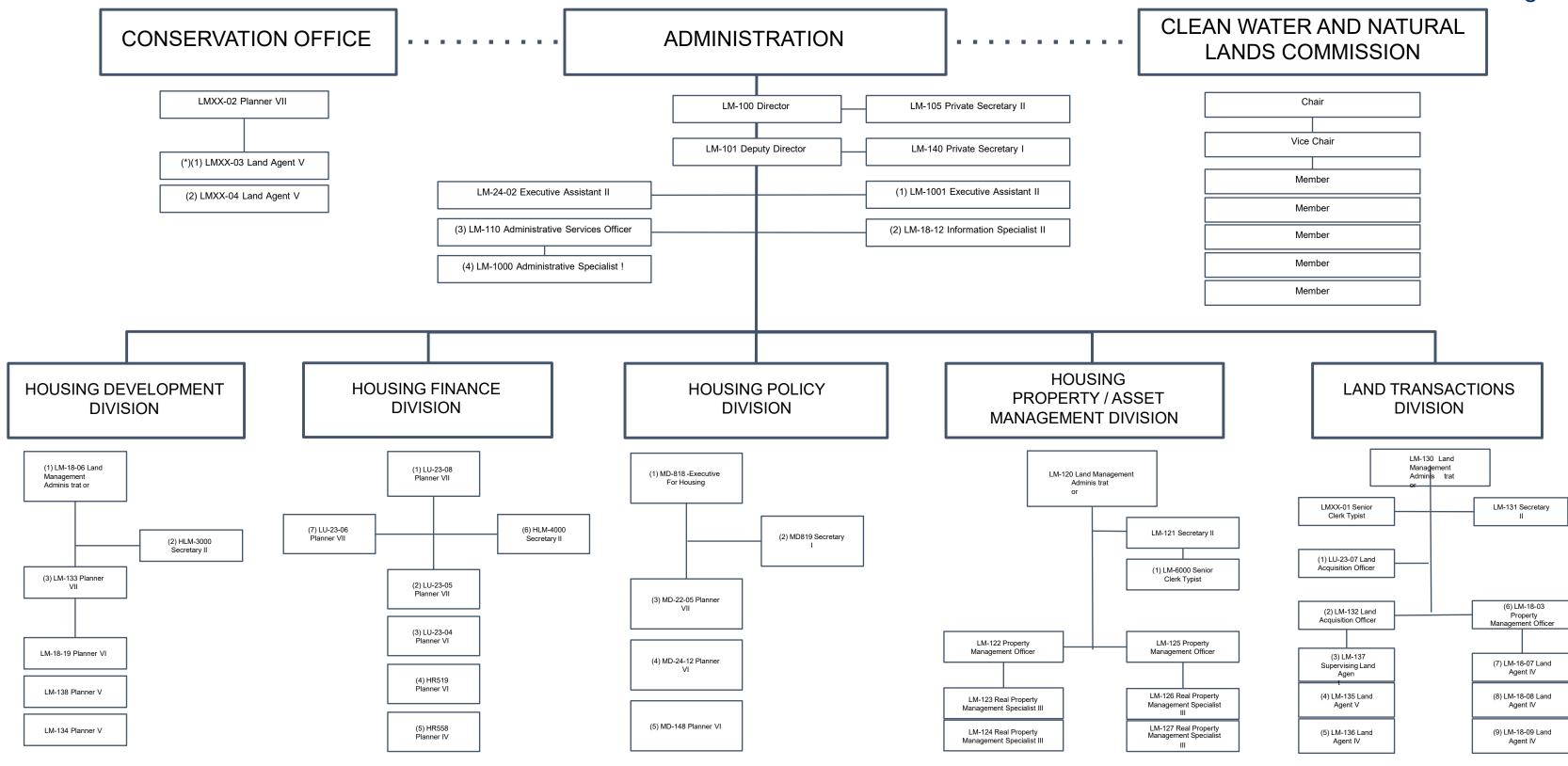


DHLM organizational chart reflecting major divisions















Leveraging **Public Lands** to Expand Housing Production

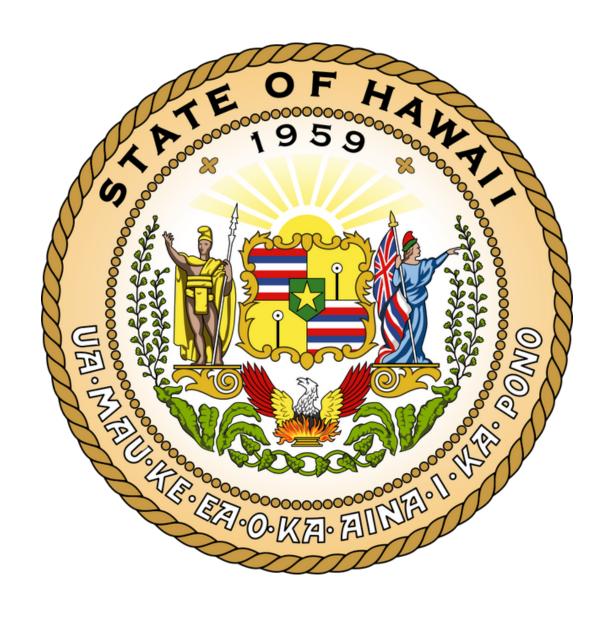




Making vacant City lands available for affordable housing development

Strong collaboration continues to drive results

The City collaborated with the Governor's Housing Office to amend the Governor's Emergency Proclamation to expand the waiver of Section 46-1.5 to include a waiver of "the authority to issue agreements, contracts, and leases related to state or county affordable housing projects." Soliciting RFQs for development partners has significant accelerated the City's procurement.













Address: 436 Ena Road

Location: Ena Motoi Building

TMK: 260070110000

Size: 6,000 S.F. (0.1 acres)

Council District: District 4

Council Member: Tommy Waters

Estimated Units: 126 units

Selected Negotiating Partner: EAH Housing and Core Tech

Solicitation Number: RFQ DLM-25-01

436 Ena Road







Address: 130 S Beretania St.

Location: Honolulu, Hawai'i

TMK: 21009027000

Size: 30,276 S.F. (0.7 acres)

Council District: District 6

Council Member: Tyler Dos Santos-Tam

Estimated Units: 124 units

Selected Negotiating Partner: Pacific Housing Assistance and Lanakila

Solicitation Number: RFQ DLM-25-01

130 South Beretania







Property: Iwilei Center

Location: Honolulu, Hawai'i

TMK: 150070090000

Size: 127,531 S.F. (3.83 acres)

Council District: District 6

Council Member: Tyler Dos Santos-Tam

Estimated Units: 950 units

Selected Negotiating Partner: EAH Housing and Core Tech

Solicitation Number: RFQ DLM-25-02

Iwilei Center







Property: Kapolei Parkway Lots 2-5

Location: Kapolei, Hawai'i

TMK: 911480310000

Size: 604,177 S.F. (13.9 acres)

Council District: District 1

Council Member: Andria Tupola

Estimated Units: 744 units

Selected Negotiating Partner: Kobayashi Group and Āhe Group

Solicitation Number: RFQ DLM-25-03









Property: 1421 Pensacola St.

Location: Honolulu, Hawai'i

TMK: 240190480000

Size: 5,000 S.F. (0.1 acres)

Estimated Units: 5 units

Council District: District 5

Council Member: Scott Nishimoto

Selected Negotiating Partner: TBD

Solicitation Number: RFQ DLM-25-01

1421 Pensacola





Property: Former DeeLite Bakery

Location: Honolulu, Hawai'i

TMK: 120100670000, 120100690000

Size: 24,000 S.F. (0.5 acres)

Estimated Units: 150 units

Council District: District 7

Contact Us

Council Member: Radiant Cordero

Selected Negotiating Partner: TBD

Solicitation Number: RFQ DHLM-25-04

1930 Dillingham Blvd

for O'ahu residents













Address: 95-1101 Ukuwai Street

Location: Mililani, Hawai'i

TMK: 950490190000

Size: 250,426 S.F. (5.7 acres)

Estimated Units: 150 units

Council District: District 8

Council Member: Val Okimoto

Selected Negotiating Partner: TBD

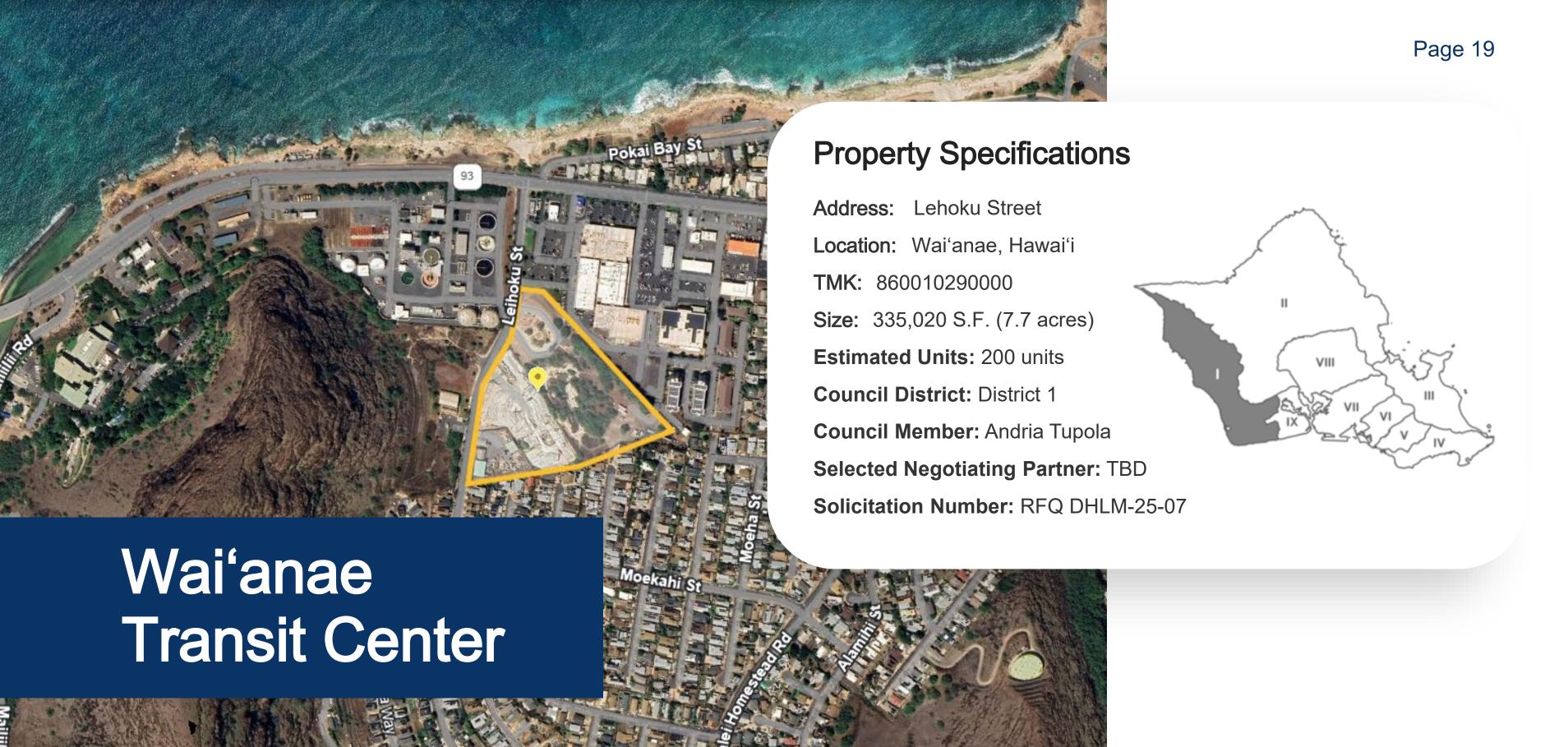
Solicitation Number: RFQ DHLM-25-06















Property	Land Area Sq. Ft.	Land Area Acres	Unit Estimate (January 2025)	Unit Estimate (November 2025)	TMK	Council District
1615 Ala Wai	9,454	0.2	40	40	260110330000	- 4
	7,654	0.2			260110360000	
Ena Road	6,000	0.1	42	126	260070110000	4
1421 Pensacola St.	5,000	0.1	5	16	240190480000	5
130 S. Beretania St.	30,276	0.7	75	124	210090270000	6
Iwilei Center	127,531	3.83	700	950	150070090000	6
Kapolei Lots 1-5	604,177	13.9	950	744	911480310000	1
DeeLite Bakery	15,000	0.3	150	154	120100670000	7
	9,300	0.2			120100690000	
Royal Kunia	248,292	5.7	200	200	941460070000	2
Total	1,062,684	25.23	2,162	2,354		
Mililani Park and Ride	250,426	5.7	150	150	950490190000	8
Wai'anae Transit Center	335,020	7.7	200	75	860010290000	1
Grand Total	1,648,130	38.63	2,512	2,579		







Engineering Creative Financing Solutions





City Funding Sources - Limited

Financing affordable housing development is essential

The ability to finance projects is essential for developing affordable housing. Financial tools, such as low-interest loans, subsidies, gap financing, tax credits, and other incentives make it possible for developers and non-profit organizations to build homes at prices people can afford. The City's available resources to finance projects include:

- CIP / General Obligation Bonds
- Private Activity Bonds
- Affordable Housing Fund







Private Activity Bond Program





• Total Financing Costs: \$205,506,579

• Total Bonds: \$104,997,748.65

• Unit Count: 379 units



Jack Hall Waipahu Apartments

• Total Financing Costs: \$47,143,004

• Total Bonds: \$30,000,000

• Unit Count: 144 units



Kaleima'o Village - West Loch

• Total Financing Costs: \$60,808,256

• Total Bonds: \$30,374,872.10

• Unit Count: 127 units







Property: 1449 Ahonui St.

Location: Honolulu, Hawai'i

TMK: 1-3-039: 003, 11-200.1-16

Size: 22 acres

Estimated Units: 304 units

Council District: District 5

Council Member: Tyler Dos Santos-Tam

PAB Allocation: \$107,000,000

AHF Allocation: \$8,000,000

Total City Allocation: \$115,000,000

Kūhiō Park Terrace Low -Rises and Homes





Affordable Housing Fund Program

The Affordable Housing Fund Program (AHF), which is now administered by DHLM, was established in the City Charter through a ballot initiative in 2006 that became effective in 2007 through Ordinance 7-19. The Charter mandates one-half of one percent of each year's real property tax revenues to be deposited into the AHF. This program provides flexible grants for affordable housing developments serving residents earning at or below 60% of the AMI provided that the units remain affordable for at least 60 years. The AHF is the City's most flexible resource for housing development, but it is limited, with approximately \$8,378,000 deposited to the fund in FY2024.



Aloha lāHalewilikō ('Aiea)

- \$6.000.000
- 140 affordable units
- Now Leasing



HālawaView II ('Aiea)

- \$5,000,000
- 302 affordable units
- Now Leasing



Hocking Hale (Honolulu)

- \$3.923.433
- 40 affordable units
- Opened November 2024



Waialua Mill Camp (Waialua)

- \$3.549.556
- Land acquisition to potentially provide 268 units



Kailua Lofts (Kailua)

- \$4.800.000
- Land acquisition to potentially provide 62 units



Center for Public Enterprise

Supporting Innovative Financing Solutions

CPE, a national nonprofit research and policy organization, works with cities and states across the country to strengthen public institutions and identify innovative approaches to community investment. Their Honolulu visit was part of an ongoing collaboration with DHLM to explore public financing tools, and development strategies that could expand the City's capacity to produce and preserve affordable housing.









Improving Policy and Processes





Policy and Process Changes Approved

Highlights of Actions Taken

Ord. 25 -2
Amends the City's Land
Use Ordinance (LUO),
which had not been
comprehensively
updated in 25 years.

Ord. 25 -3
Aligned local building code requirements with the IBC to permit adaptive reuse projects.

Ord. 24 -23
Enhanced post construction grants
under Chapter 32,
ROH, to further
support Bill7 projects.

Temporarily allow self-certification for compliance with City codes for limited project types.







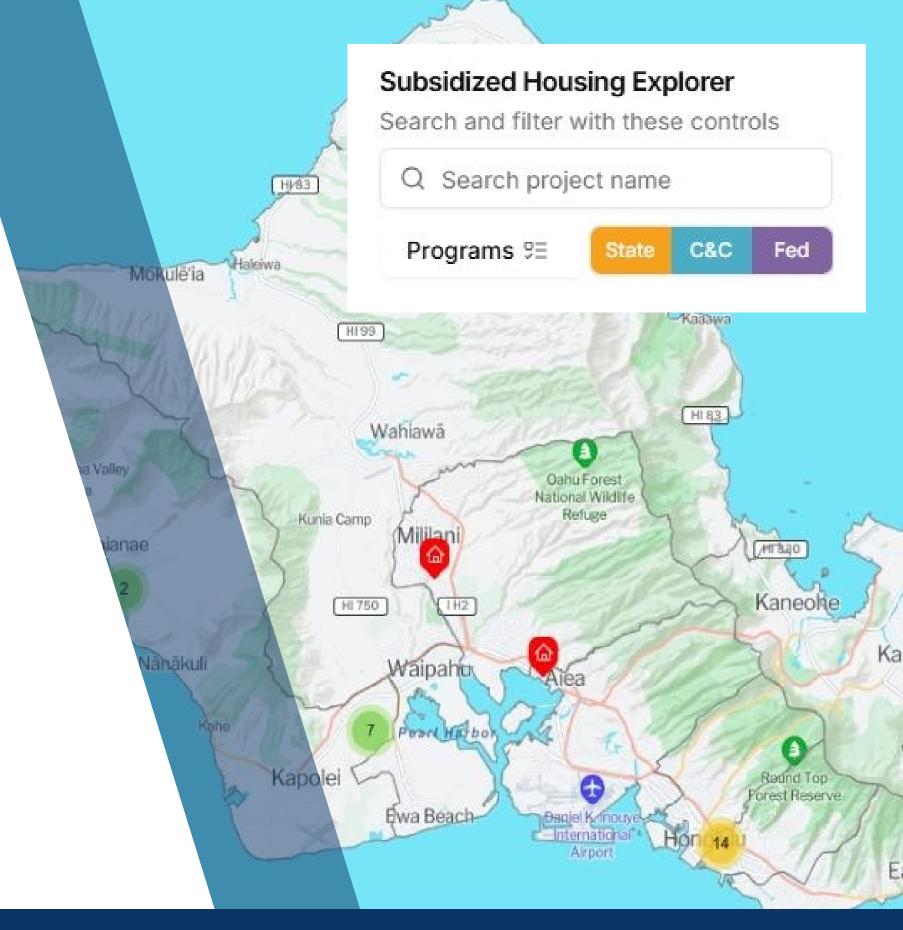
Process Changes Underway: Data

The City entered into an agreement with the University of Hawai'i's Economic Research Organization (UHERO) in February 2023 to establish and maintain a comprehensive database of subsidized and price - restricted housing units across O'ahu.



Link:

https://analytics.uhero. hawaii.edu/housing/sub sidized -housing/map









Activating TOD Kūwili Station Redevelopment Area

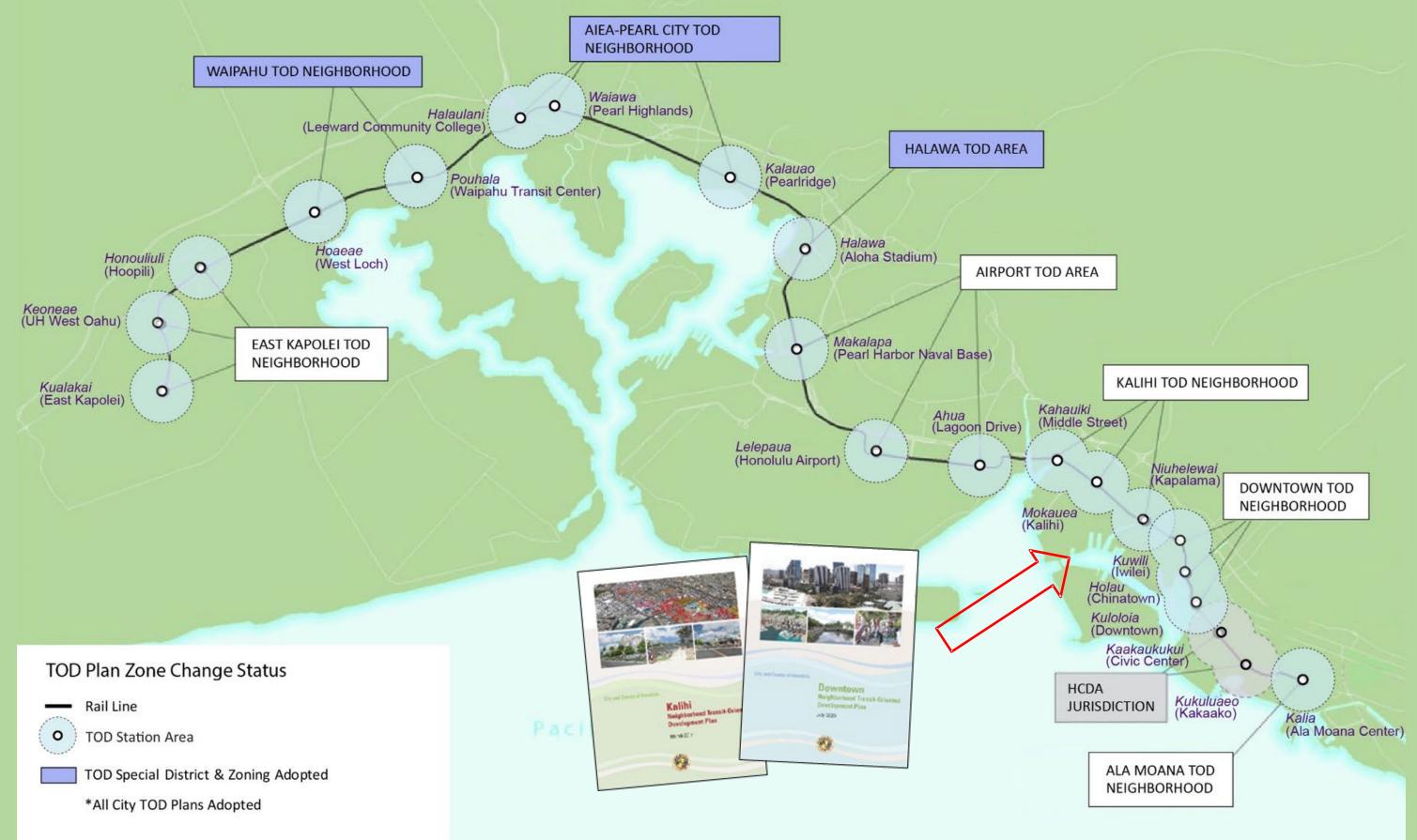


























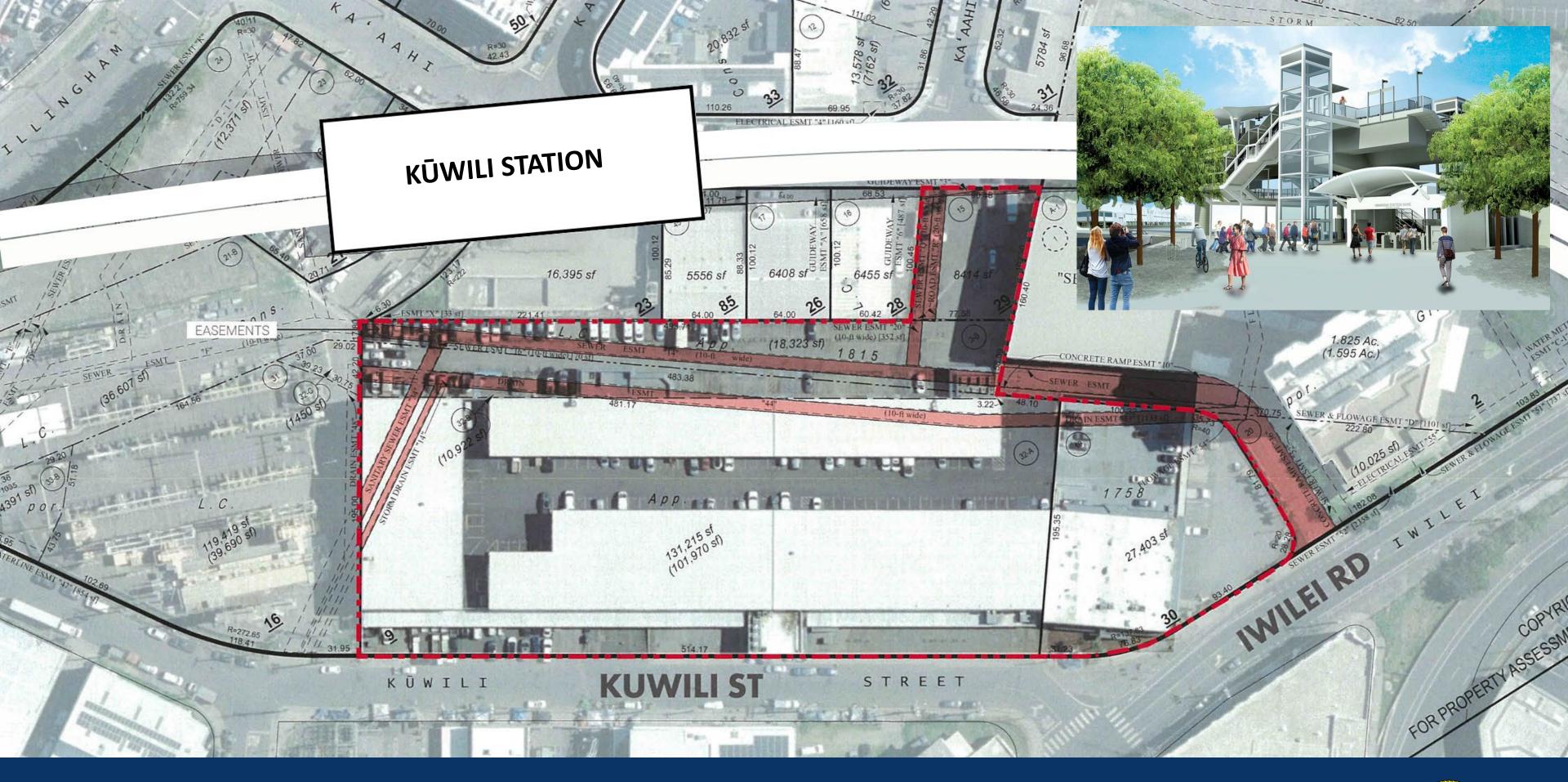
























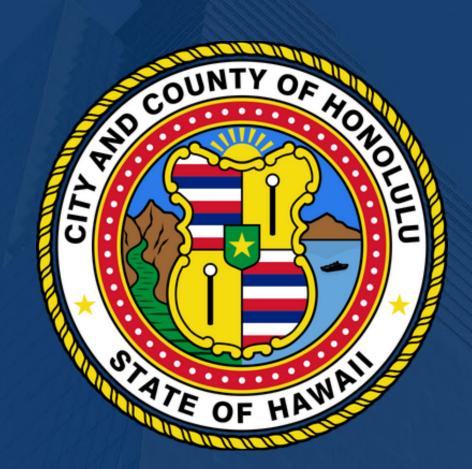
Contact Us

(808) 768-4277





















































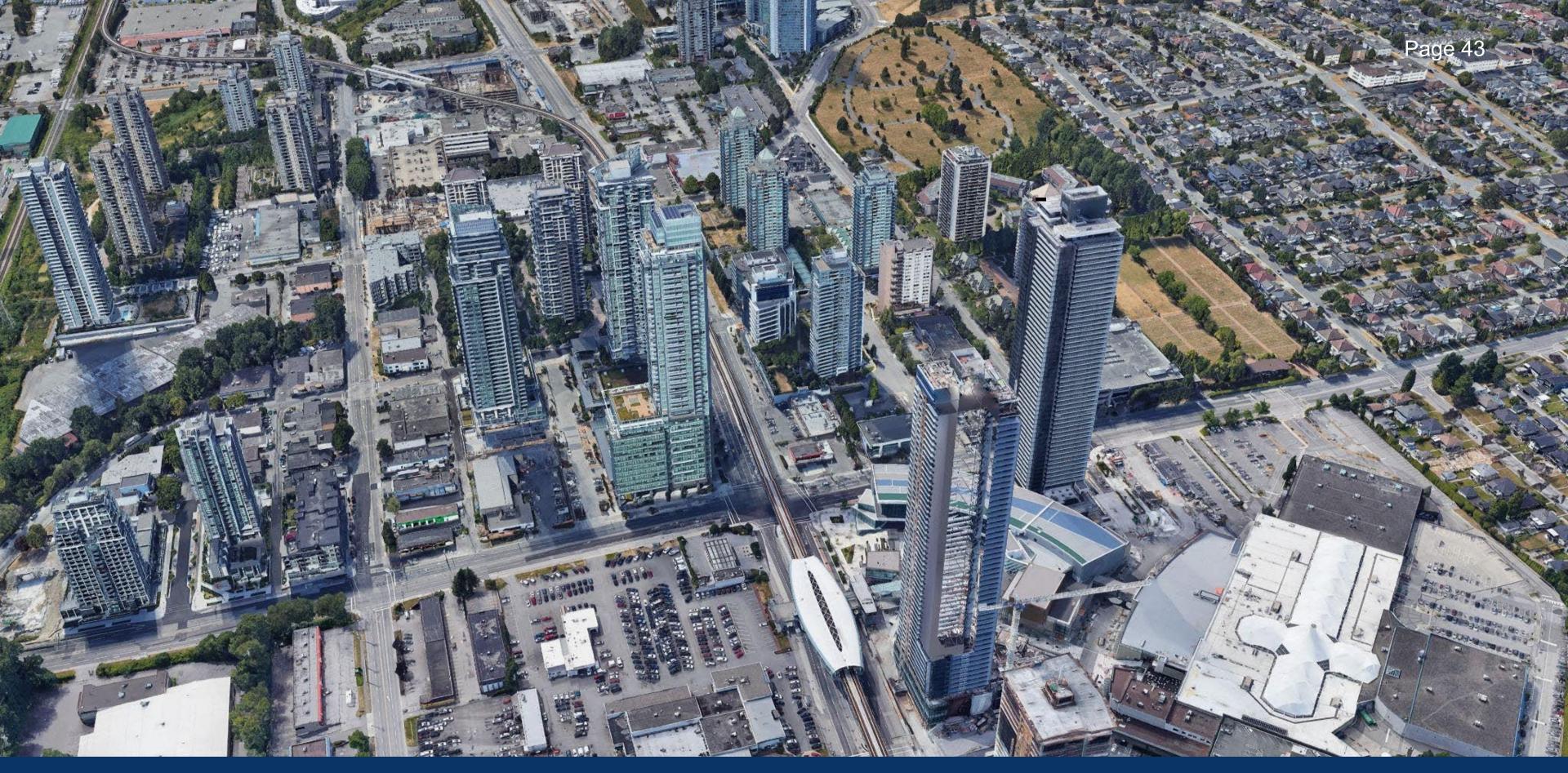












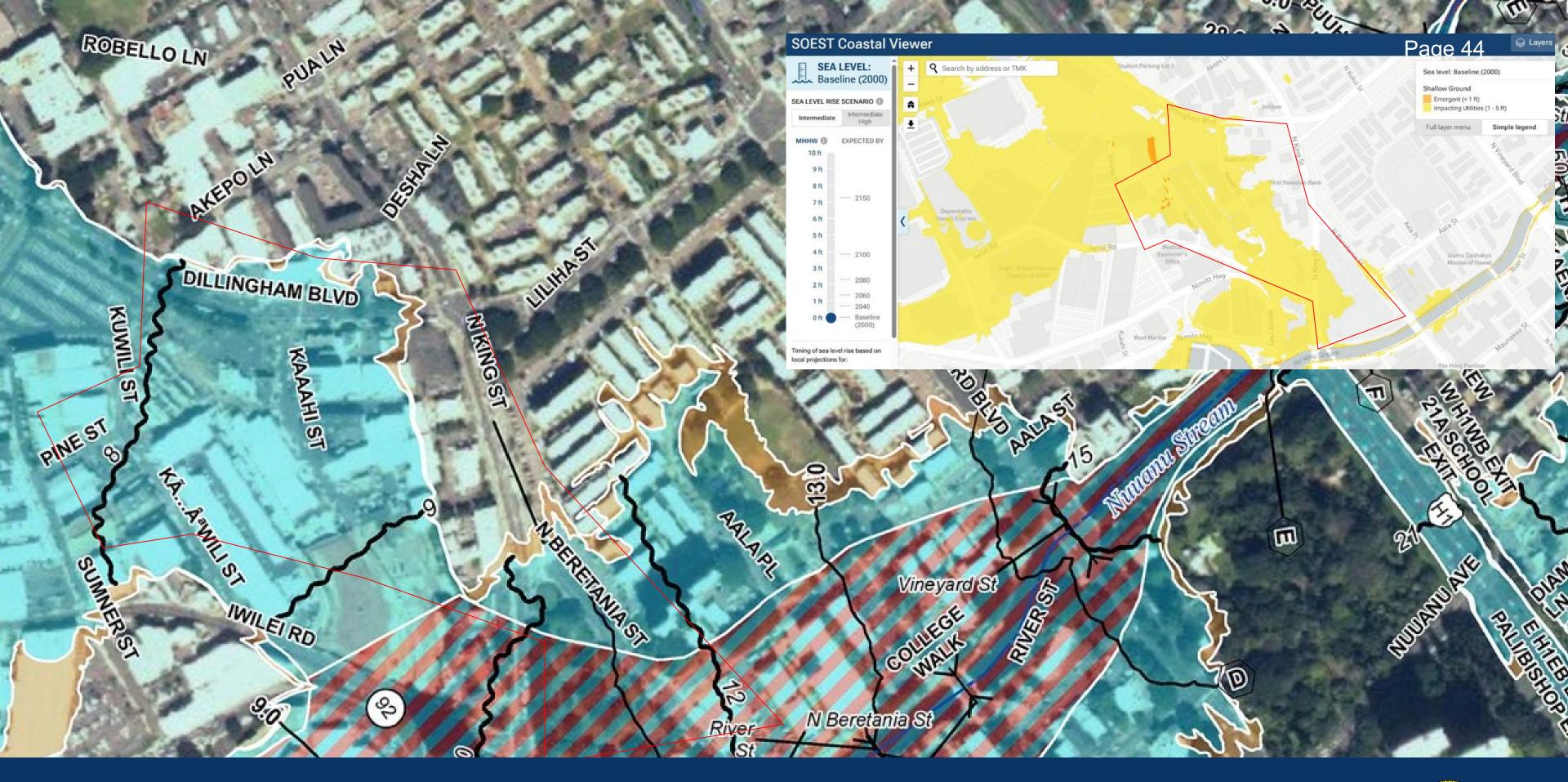


















Contamination is present and no record of cleanup was located:

Refers to parcels where contamination has been confirmed but no records of cleanup were found.

Cleanup has occurred but contamination remains:

Refers to parcels in which some cleanup has occurred or a remedy has been selected, but contamination remains.

Cleaned-up site:

Refers to parcels that contain a site that have received No Further Action determination and confirmation that the site has been cleaned up is available

Unknown:

Refers to parcels for which no information was located.

Suspected:

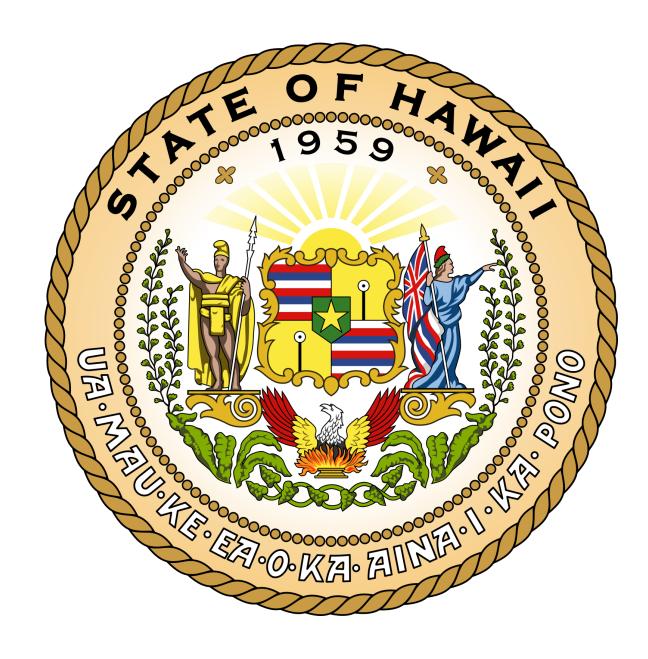
Refers to parcels where potential sources are located but no evidence of sampling is publicly available.





State Partners In Attendance

- Governor Josh Green's Housing Team
- Office of Planning and Sustainable Development (OPSD)
- Hawai'i Housing Finance and Development Corporation (HHFDC)
- Department of Accounting and General Services (DAGS)
- Hawai'i Public Housing Authority (HPHA)
- Hawai'i Community Development Authority (HCDA)
- Department of Health (DOH)
- O'ahu Metropolitan Planning Organization (OMPO)





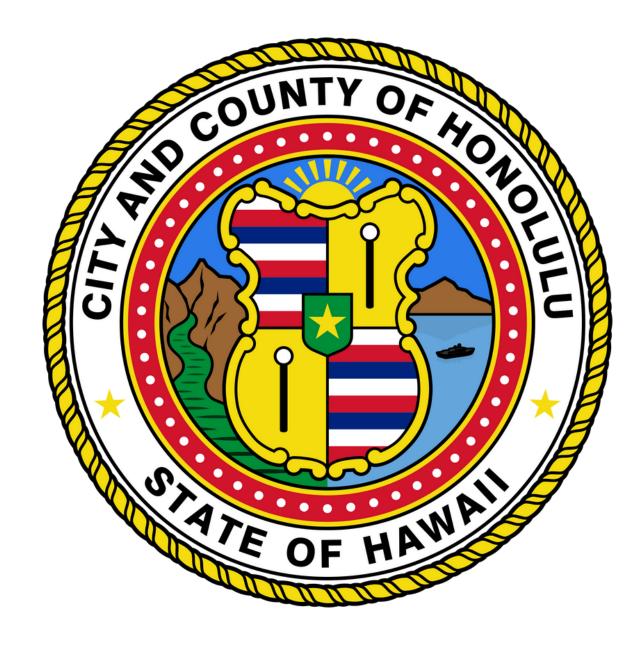


City Departments In Attendance

- Honolulu Authority for Rapid Transportation (HART)
- Department of Transportation Services (DTS)
- Department of Planning and Permitting (DPP)
- Department of Land Management (DLM)
- Department of Facility Maintenance (DFM)
- Department of Emergency Management (DEM)
- Department of Environmental Services (ENV)
- Office of Economic Revitalization (OER)
- Office of Climate Change, Sustainability and Resiliency (CCSR)

Federal Partners In Attendance

U.S. Environmental Protection Agency (EPA)







Barriers Identified by Stakeholder Interviews

- Constrained Dependencies on Utility Infrastructure
- Complex Land Development Challenges
- Imminent Flood Hazards and Poor Drainage
- Insufficient Open Space and Tree Canopy
- Inadequate Transportation Network for Multi-Modal Travel
- Limited Agency Capacity, Information, and Coordination
- Looming Displacement and Disruption
- Sea Level Rise
- Uncertain, But Likely Significant, Levels of Contamination







Scan the QR code for the full 2024 Situation Report



Link: https://shorturl.at/IQ8Bc





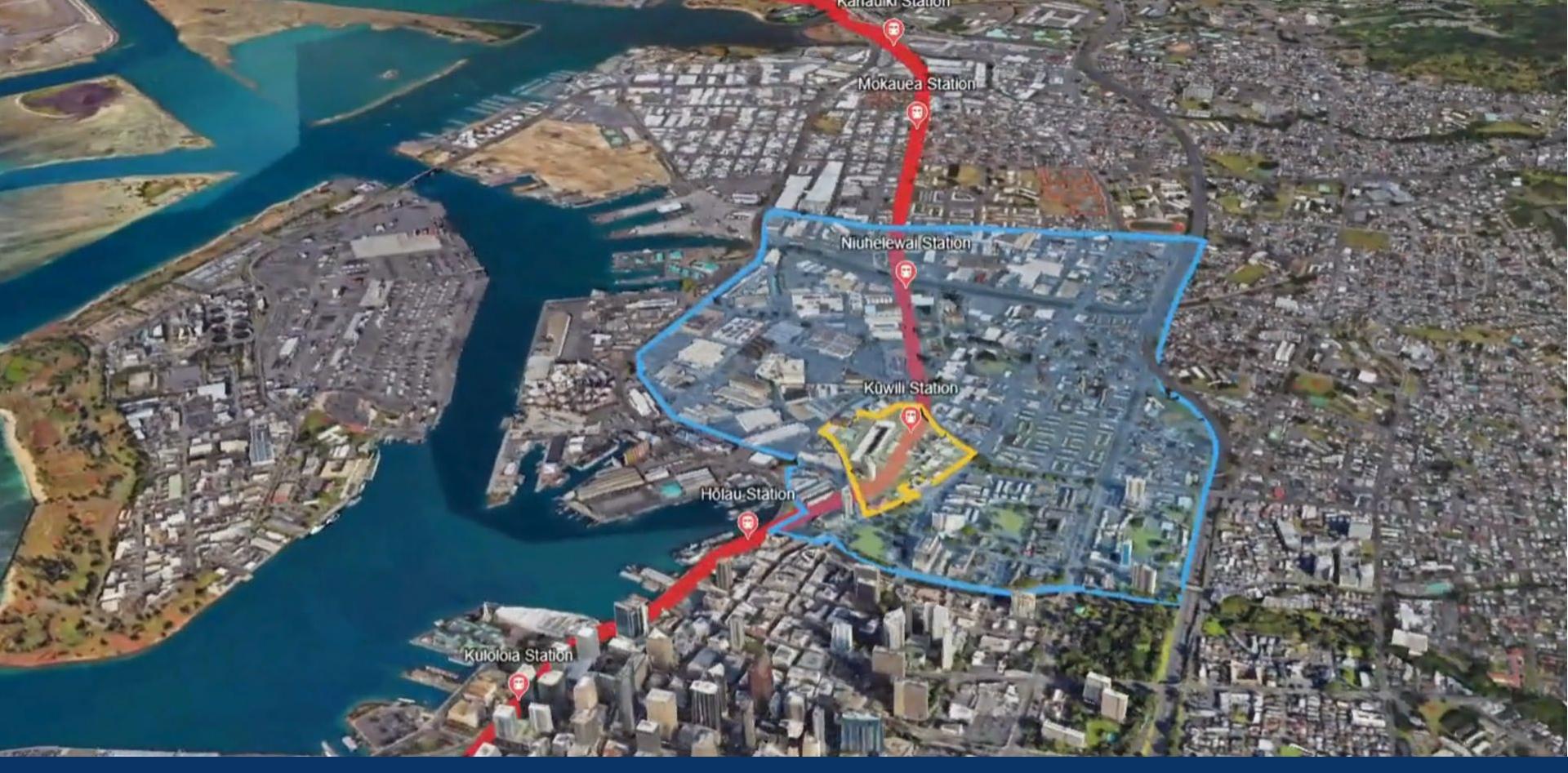


Master Planning Funding Sources

Federal Transit Administration (FTA)	\$ 2,000,000
Office of Planning and Sustainable Development (OPSD)	\$ 700,000
Department of Planning and Permitting (DPP)	\$ 250,000
Environmental Protection Agency (EPA) (Allocated to the Kuwili Station brownfields inventory out of our \$300,000 brownfields communitywide assessment award.)	\$ 75,000
Total:	\$ 3,025,000

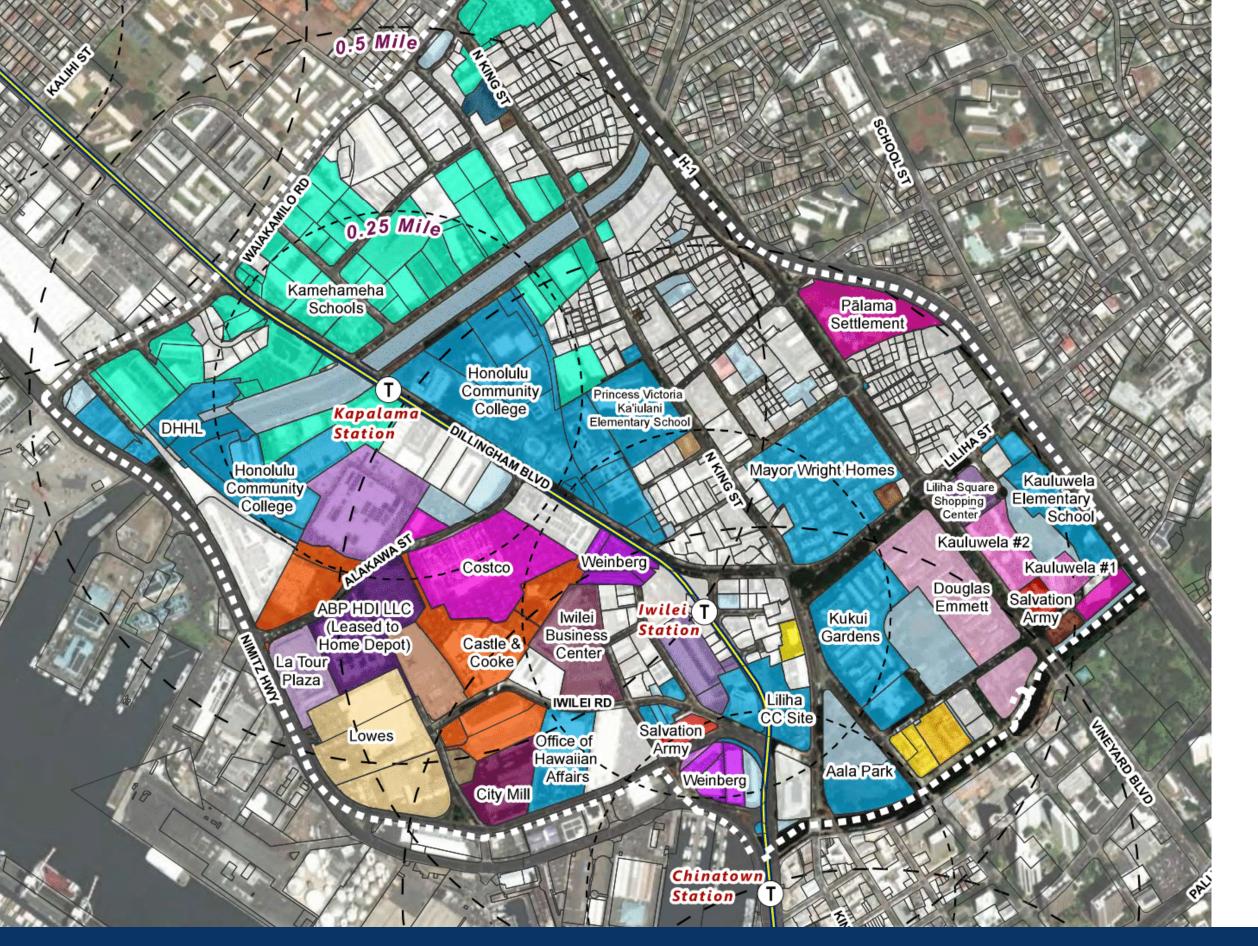












LEGEND

Page 52

HART Transit Station



Iwilei Master Plan Area

HART Transit Line

MAJOR LAND OWNERS

ABP HDI LLC (Leased to Home Depot)

Aloha United Way

American Savings Bank

Cannery Row Condo Master

Castle & Cooke

City Mill

Costco

DHX

Douglas Emmett

First Hawaiian Bank

Govt. County Honolulu

Govt. Federal

Govt. State

HART

Hawai'i USA Federal Credit Union

Iwilei Business Center

Iwilei Center LLC

Kamehameha Schools

Kauluwela #1

Kauluwela #2

Keola Ho'onanea

Kobayashi Hotel

La Tour Plaza

Liliha Square Shopping Center

Lowes

Methodist Episcopal Church

Olu Hale Kanoa Condo Master

O'ahu Stations LLC

Pacific Auto Service

Pālama Settlement

Private - Hung/Hong

Salvation Army

Tensho Kotai Jingu Kyo Hawai'i

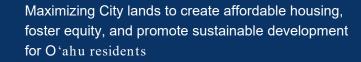
Various

Weinberg

Weinberg (via Govt.











Request for Proposals: Master Planning

• Size: 80 acres

• Focus Area: Iwilei - Kapālama TOD Sub-Corridor

• Key Elements: Connectivity, climate resilience,

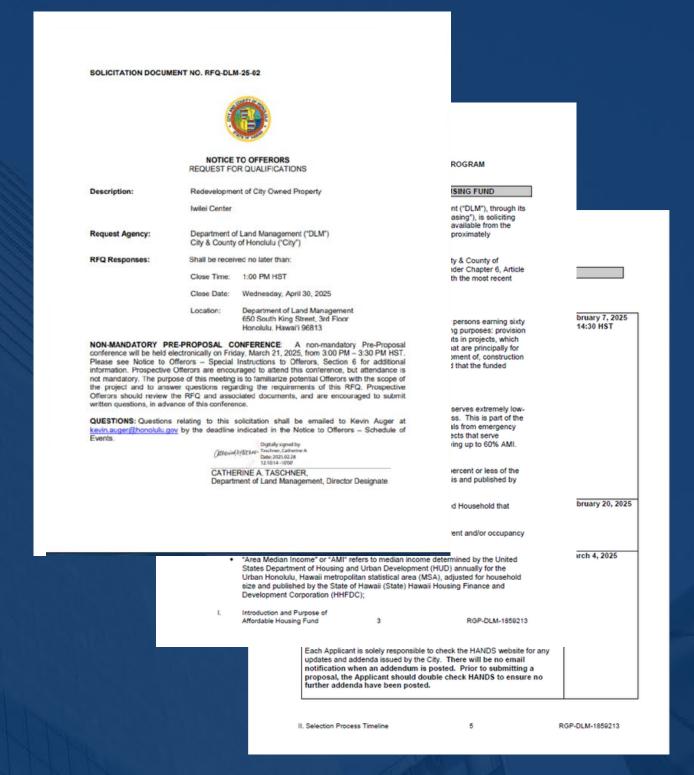
mixed-use, affordable housing

• Estimated Housing Units: 2,500-3,000

Selection & Submission Process

• Release Date: May 2025

• Award Date: June 2025











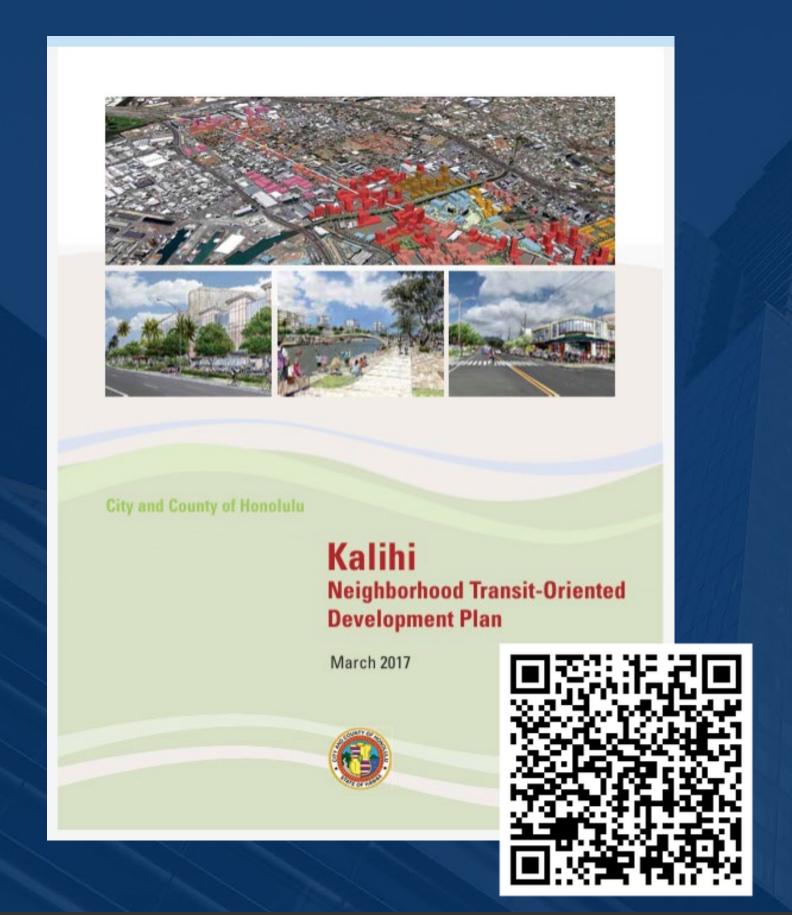
BDP.
Quadrangle











Iwilei/Kapalama Transit-Oriented Development Infrastructure Needs Assessment



City and County of Honolulu

August 2018









State Transit-Oriented Development (TOD)
Planning and Implementation Project for
the Island of Oʻahu

Prepared for:



Office of Planning
Department of Business, Economic Development and Tourism

Prepared by:









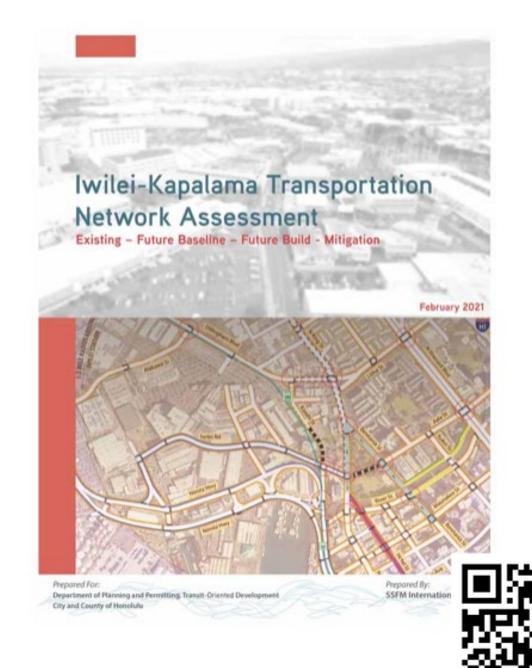
July 2020



for O'ahu residents

Maximizing City lands to create affordable housing,

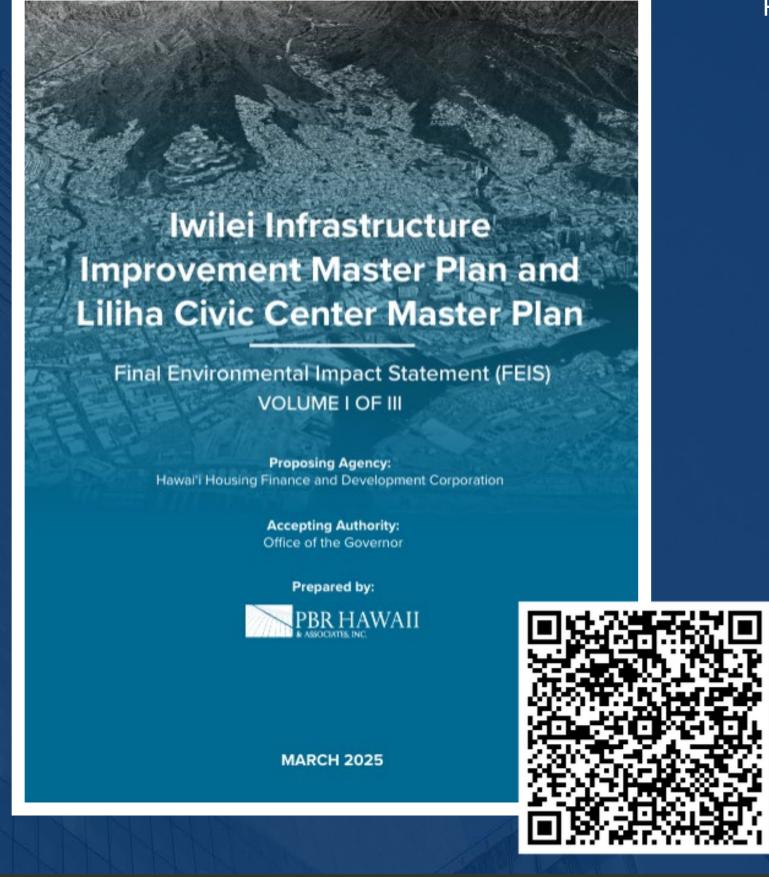
foster equity, and promote sustainable development









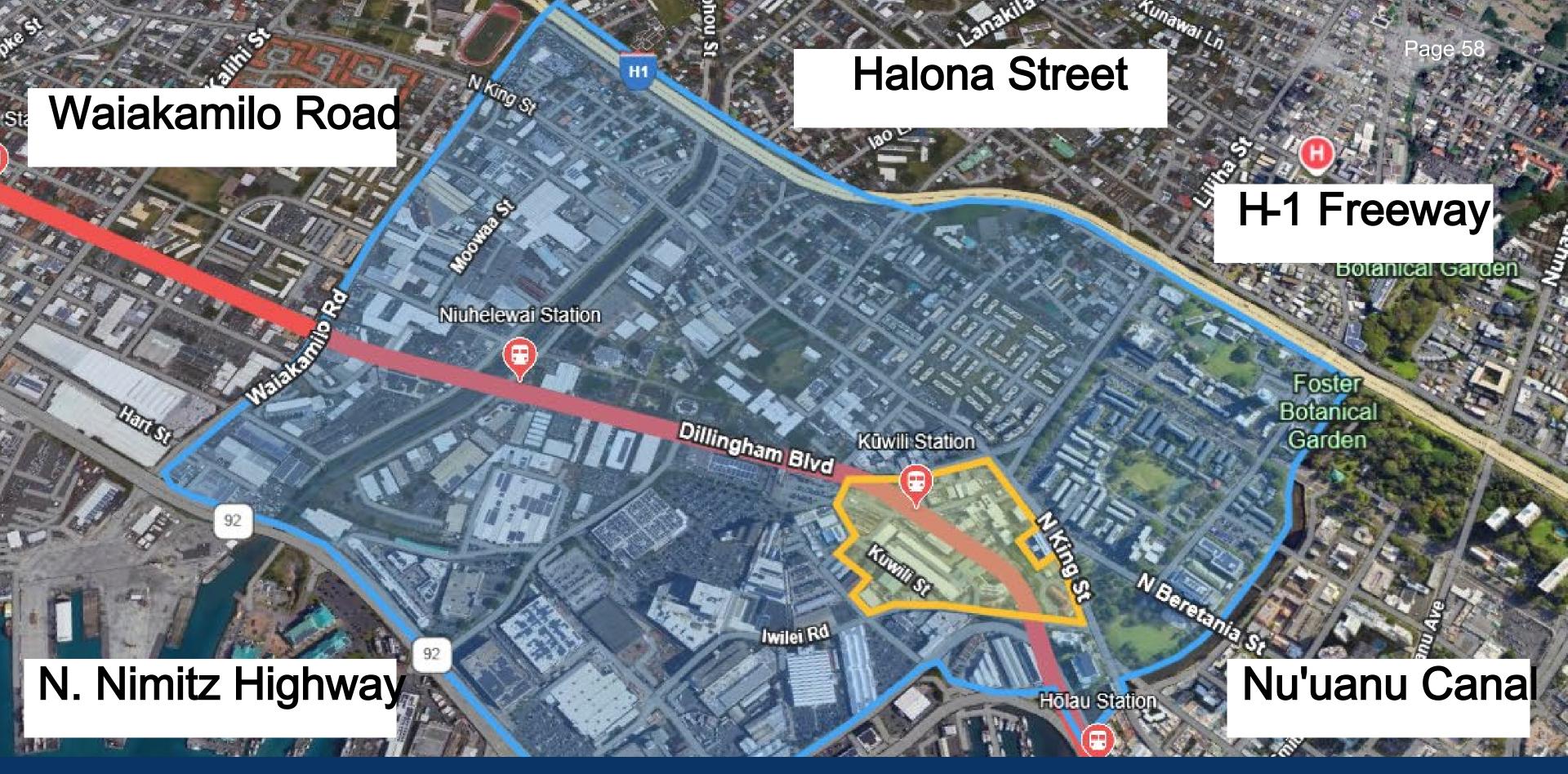
















Request for Qualifications: Iwilei Center Redevelopment

•TMK: 1-5-007:030, 1-5-007:009, 1-5-007:029

• Size: 3.835 acres (approx. 167,032 S.F.)

Zoning: IMX-1 (Industrial -Commercial Mixed Use)

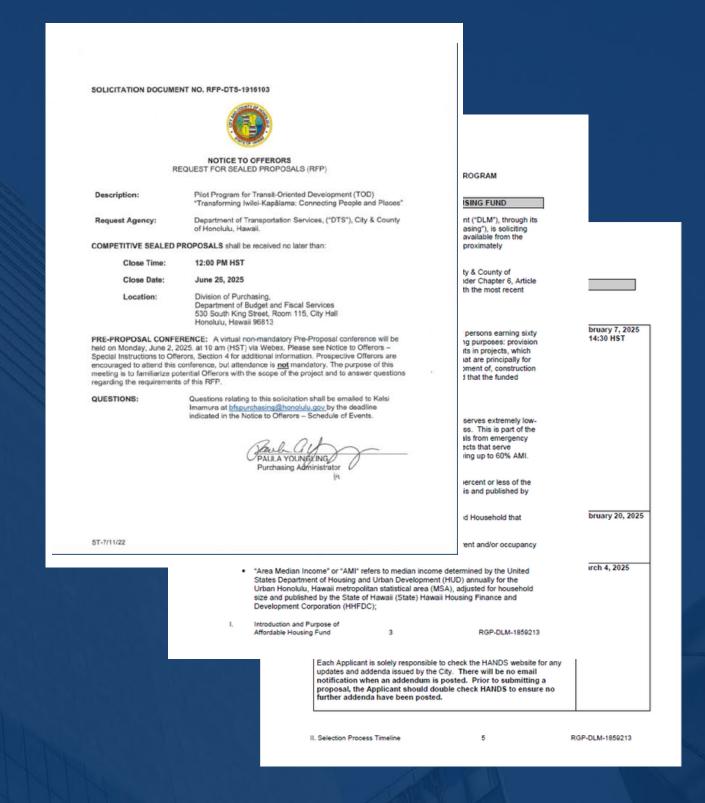
Planned Use: Mixed -use TOD

Estimated Housing Units: 600-700

Selection & Submission Process

• Release Date: March 2025

• Award Date: August 2025















National Brownfields Training Conference

Chicago, Illinois | August 2025

Brownfields 2025 features over 150 panels, town halls, roundtables, and topic talks where attendees can learn directly from experts in the field and interact with federal, state, and local decision-makers.



Transit-Oriented, High Density Brownfield Redevelopment: Honolulu's Vision for a Sustainable Future

Presenters

Kevin Auger (DHLM), Timothy Streitz (DPP), and Devyn Rainwater (CCLR)





vitz - TOD Admin

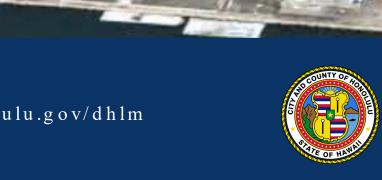
Page 61 Program I

Call to Action: Repealing Act 45 (2024)

TOD can't scale without the ability to assemble land.

- Act 45 restricts counties' ability to assemble land (limits eminent domain; adds hurdles).
- Land assembly is essential for TOD-parcel fragmentation otherwise blocks rail -adjacent housing.
- Act 45 jeopardizes TOD projects (IwileiKāpalama, Kūwili/Niuhelewai, Kapolei).
- Ask: Support for repeal in 2026 session to enable scalable TOD.









Maximizing City lands to create affordable housing, foster equity, and promote sustainable development for O'ahu residents

Contact Us (8 0 8) 7 6 8 -4 2 7 7

honolulu.gov/dhlm

