

**Table 14.12-- PER DIEM RATES FOR SELECTED
LOCATIONS IN THE UNITED STATES: 1986 TO 1999**

[The per diem rates shown below represent average costs for the typical business traveler, and include breakfast, lunch, and dinner in business-class restaurants and single-rate lodging in business-class hotels and motels. Meal costs include customary and appropriate gratuities, taxes, and service charges. Lodging rates include all applicable sales and lodging taxes. Data is from the Runzheimer Guide to Daily Travel Prices, published by Runzheimer International, the Rochester, Wisconsin-based management consulting firm]

| Location | 1986 | 1989 | 1994 | 1999 |
|-----------------|-------------|-------------|-------------|-------------|
| Atlanta, GA | 119 | 142 | 174 | 195 |
| Boston, MA | 142 | 183 | 216 | 313 |
| Chicago, IL | 148 | 191 | 229 | 262 |
| Dallas, TX | 126 | 134 | 152 | 197 |
| Honolulu, HI | 135 | 188 | 236 | 183 |
| Las Vegas, NV | 105 | 116 | 156 | 158 |
| Los Angeles, CA | 148 | 177 | 203 | 220 |
| New York, NY | 204 | 260 | 338 | 403 |
| Orlando, FL | 86 | 92 | 127 | 175 |
| Phoenix, AZ | 77 | 78 | 113 | 200 |
| Seattle, WA | 106 | 126 | 162 | 232 |
| St. Louis, MO | 100 | 116 | 162 | 199 |
| Washington, DC | 164 | 216 | 260 | 269 |

Source: Runzheimer International, <<http://www.runzheimer.com/corpc/news/scripts/011000.asp>>, January 10, 2000, accessed May 12, 2000.