Strategic Planning PIG : Meeting One  
December 15, 2020

Key Preliminary Planning Questions

• What are the key outcomes we want from a strategic planning process?
• What are the key questions we want answered by a strategic planning process?
• What’s a reasonable timetable for this process?
• What resources do we need for this process; e.g., facilitator; research on other models, etc.?

Functions of the environmental council: (§341-6)

• The council shall serve as a liaison between the director and the general public by soliciting information, opinions, complaints, recommendations, and advice concerning ecology and environmental quality through public hearings or any other means and by publicizing such matters as requested by the director pursuant to section 341-4(b)(3).

• The council may make recommendations concerning ecology and environmental quality to the director and shall meet at the call of the council chairperson or the director upon notifying the council chairperson.

• The council shall monitor the progress of state, county, and federal agencies in achieving the State's environmental goals and policies and with the assistance of the director shall make an annual report with recommendations for improvement to the governor, the legislature, and the public no later than January 31 of each year.
Initial Framework for EC Strategic Planning:

- There is limited coordinating leadership within the State’s environmental priorities.
- The EC process should not begin with constraints but rather plan broadly and be prepared to narrow later.
- EC’s strategic planning will benefit from external participation that includes environmental nonprofits, key environmental leaders, and relevant state agencies.
  - Prepare a list of key environmental leaders; send them a one-question request: what role should the EC play in Hawaii’s environment.
  - Follow-up with a larger, open Zoom meeting
- The EC’s planning process would benefit with initial professional facilitation. Given the absence of funding, we will seek a pro bono facilitator to at least help with the initial discussions.
- Include discussion of OEQC, its role and its relationship to the EC

Possible Roles for the EC

- As is (appeals, rules, annual report, exemptions…)
- As is revised (appeals moved from EC, other changes to EC operations)
- Broad visionary (priorities and guidance to the State)
- Champion (active voice for coordination, budgets, priorities)

Possible Process

- Initial conversation with PIG (12/15/20)
- Second PIG meeting (to review this outline) (12/28 or 12/29?)
- First discussion with full EC (review of PIG meeting; guidance on next steps) (1/5/21)
- Prepare list of potential contacts
- Distribute one-question to environmental leaders
- PIG (and facilitator) to review/prepare agenda for full EC planning discussion
- Second discussion with full EC (2/2/21)