Meeting Protocols and Guidelines

Ramsay Taum (PBR Hawai‘i) introduced meeting protocols and guidelines at each meeting, by referring to a graphic of the ‘5 Pillars of Aloha’ which takes inspiration from the HRS 5-7.5 the “ALOHA Spirit Law”.

[Image: The five pillars of Aloha]

1. AKAHAI: Extend kindness by allowing others to share.
2. LOKAHI: Collaborate... BUILD on ideas.
3. OLUOLO: Be pleasant. Agree to disagree.
4. HA'AHAA: Acknowledge collective intelligence. Everyone can learn more.
5. AHO'ONU: Be willing to dive deeper.

Recorded by C. Derosier, The Good Juju Co.
Appendix A: Visioning Process

Vision Committee Kick-Off Meeting

Graphic recorder, Cynthia DeRosier, illustrated responses as they were being shared at the Vision Committee Kick-Off Meeting with Governor Ige on August 8, 2016.
Public Kick-Off Meeting

Participants were invited to help identify assets, needs, and priorities in their community at the public kick-off meeting on September 13, 2016.
Where are the assets and resources in your community? Are any missing? (Please mark on the map!)
Appendix A: Visioning Process

Where do you envision improved public/open/gathering spaces? (Please mark on the map!)
Where do the sidewalks need to be fixed? Are sidewalks missing or needed anywhere? (Please mark below!)
Appendix A: Visioning Process

Are there areas which need improvements? (Please mark them on the map below!)

Legend:
- Area of Focus
- Parks
- Public Transportation:
  - Existing Bus Stops
  - Future Rail Station
  - Future Rail Line
  - 0.5-mile radius from Future Rail Station

Improvements:
21st Century Kalihi
Office of Planning, State of Hawaii

North: 1,000 feet

Final Report
What do you wish to see in Kalihi, and where would you like to see this change? (Please mark on the map!)

LEGEND
- Area of Focus
- Parks

Public Transportation
- Existing Bus Stops
- Future Rail Station
- Future Rail Line
- 0.5-mile radius from Future Rail Station

Wish Map
21st Century Kalihi

INITIATION
VISION CONCEPT
DRAFT REPORT
What do you wish to see in Kalihi, and where would you like to see this change?

- better utilization of industrial properties
- establish mixed-use residential for workforce housing
- coworking/co-living spaces feat. common spaces & integration of small biz.
- more green space, esp. in lower Kalihi residential area
- pedestrian stanchions at all midblock crosswalks
- better use of vertical real estate dev.; but not like Kakaako-tall towers
- redev of Dillingham Plaza to be mixed-use/vertical dev.
- better street lighting... everywhere
Appendix A: Visioning Process

How can action items of the past help inform our vision for 21st Century Kalihi?

The action items listed below were drawn from former planning studies in Kalihi. Let us know how these goals resonate with you today!

- Ensure housing affordability
- More employment opportunities
- New shopping and services
- Improve the safety and quality of open spaces
- Integrate bus and rail transit, bicycle facilities, and pedestrian connections
- Improve pedestrian and bicycle connections to the waterfront
- Find solutions for the homeless population
- Ensure that streets are safe, well-lit, clean, and attractive

LOW PRIORITY

HIGH PRIORITY
Word Clouds

9 different themes emerged from the public kick-off meeting on September 13, 2016. The following word clouds capture the main points of discussion.

Infrastructure
Housing

- Small
- Mix-use
- No-gentrification
- Old
- Mayor Wright
- Unaffordable
- Low-income
- Homeless
- Crowded
- Dense
Sidewalks

Privatized
Poorly-lit
Not-enough
Need
Potholes
Wider
Parking
Flooding
Open Space

Keywords: recreation, Basketball, Skate, Swimming-pool, Rugby, Family, Loi-Kalo, Green, Park, Trees, Canal, Recreation, Homeless, Place, Parks, areas, centers, fields, Playgrounds, courts, space, no-access
Safety & Health

- Speed bumps
- Palama
- Unattractive
- Racing streets
- Focused
- Can
- Homeless
- Crime
- Poorly-lit
- Unsafe
- Settlement
Education

Redevelop
Mixed-income
Social-Services
Farrington
school
Urban
Blue-collar
HCC
Improvements
Redevelop
Mixed-income
Social-Services
Farrington
school
Urban
Blue-collar
HCC
Improvements
Community Pride & Culture
Appendix A: Visioning Process

Other Needs

- Resistance
- Shopping-Malls
- Accommodations
- Build
- Benefits
- Land
- Service
- Economic
- Change
- Climate-action
- Environment
- Vertical
- Immigrant
- Center
- Development
Assets

Central
Accessible
Mom-and-Pop
commitment
Changing
Emerging
Businesses
transit
Wish Cards

Wish cards were distributed at the public kick-off meeting on September 13, 2016. The goal of the wish cards was to solicit input from those who were unable to attend. Residents were encouraged to take wish cards back to their families and friends. Some of the following wish cards were mailed in. Additionally, web-based wish cards were posted on the Office of Planning's project website through the end of October 2016.
What is your WISH for Kalihi in your great-grandchildren’s time?

FIRST SELECT A SITE TO!
MORE OCC OUT OF KALIHI. OTHERWISE
ALL THE VISIONS FOR KALIHI THAT
ARE BEING DISCUSSED ARE USELESS
IN THEIR RIGHT MINDS.
NO DEVELOPERS OR INVESTORS WILL BUILD
PROJECTS W/OCC STILL REMAIN IN KALIHI.
"TO IMPROVE KALIHI, MOVE OCC OUT
OF KALIHI!"

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI  NAME: RONY M. CAHAYA  EMAIL: RONYCAHAYA@HAWAII.EDU

What is your WISH for Kalihi in your great-grandchildren’s time?

Immediately address homelessness &
safe well lit streets first to
enable other priorities.

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI  NAME:  EMAIL: 
What is your WISH for Kalihi in your great-grandchildren's time?

**FUNCTIONING STORM DRAINS**

**ACTUAL SIDEWALKS**

**INFRASTRUCTURE**

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI  NAME:  EMAIL:

What is your WISH for Kalihi in your great-grandchildren's time?

**ADDITIONAL PRIORITIES POST-IT NOTES**

- High quality web educational opportunities
- Technology school (high)
- Space for social services (high)
- Health care services (high)
- Economic vitality & high quality jobs (high)
- Functioning storm drains & ADA compliant sidewalks (high)
- Spaces for learning (medium/high)
What is your WISH for Kalihi?

My wish for Kalihi is for people to care about the land.
What is your WISH for Kalihi?

Care for the land and the sea, not littering.
By: Camryn Alomar

We want your ideas!

PLEASE MAIL TO:

PBR Hawaii, Elena Chang
1001 Bishop St, Suite 600
Honolulu, HI 96813

LOVE THE EARTH

RESHOP TO THE LAND.
What is your WISH for Kalihi?

21st Century KALIHI

Care for the land.

Love and Faith
We want your ideas!

PLEASE MAIL TO:

PBR Hawaii, Elena Chang
1001 Bishop St, Suite 650
Honolulu HI, 96826
Care for the land

We want your ideas!

PLEASE MAIL TO:

PBR Hawaii, Elena Chang
1001 Bishop St, Suite 650
Honolulu HI, 96826
What is your WISH for Kalihi in your great-grandchildren’s time?

- existing community assets
- public transportation

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI  NAME:  EMAIL:  

What is your WISH for Kalihi in your great-grandchildren’s time?

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI  NAME:  EMAIL:
What is your WISH for Kalihi in your great-grandchildren’s time?

Safe neighborhoods

More green space with a wide array of recreational opportunities

Improve transportation infrastructure

Retain historical and cultural landmarks that are unique to Kalihi.

21st Century
IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI NAME: Dennis Awaikai   EMAIL: derakaiki2@hnluido.gov

What is your WISH for Kalihi in your great-grandchildren’s time?

1. Fix roads on Dillingham + King St. (super bumpy)

2. Drug crimes (neighbours) - Kalihi St.

21st Century
IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI NAME: Brenda   EMAIL: [blank]
What is your WISH for Kalihi in your great-grandchildren’s time?

- Better School Improvements
- Better Education
- More After School Program
- Hospital
- Sidewalks
- Safety for Everyone
- Less Homeless

What is your WISH for Kalihi in your great-grandchildren’s time?

- A community that promotes the gathering of the family unit. (Don’t push out the family unit)
  - Sidewalks that are handicap accessible
  - Crosswalks that make sense for walking
  - Open Community Space
  - Integration of Social Services (Access to)
  - Parking
  - Places for Sustainable Food Growth
- Kalihi itself larger. People have different experiences within the larger Kalihi area. Focus on keeping families in Kalihi.
What is your WISH for Kalihi in your great-grandchildren’s time?

That Kalihi is a beautiful, thriving (economically, food, fresh water, natural environment) community where residents, students, workers, landowners, business owners, and the general public feels safe, happy, content, and excited about being in this place.

Where ALOHA is integral in everyone’s life.

I would want to see fresh fruits and vegetables growing throughout the neighborhoods. Innovation centers, marketplaces, coordinated co-located 4H and non-profit space to serve the public anniversary, and opportunities for people of all ages to earn a living.

Friendly school campuses, housing opportunities that are affordable.

If you would like to join our mailing list, please fill in:

**KALIHI**

**NAME:** Susie Chun Oakland

**EMAIL:** susiechun Oakland@gmail.com

We want your ideas!

Please mail to:

PBR Hawaii, Elena Chang

1001 Bishop St, Suite 650

Honolulu HI, 96826
What is your WISH for Kalihi in your great-grandchildren's time?

I wish there was milk...
bring Lani moo back on Dillingham.
Got milk? + better parks,
roads and manapua trucks.

What is your WISH for Kalihi in your great-grandchildren's time?

Why didn't the facilitator introduce himself?

Why are there so few community members? The politicians are
pathologically "the people".
What is your WISH for Kalihi in your great-grandchildren’s time?

**Receiving an excellent education**

21st Century  
**KALIHI** NAME: **Ryan**  
EMAIL: ryan.mandado@yahoo.com

What is your WISH for Kalihi in your great-grandchildren’s time?

- Restore pride and image of Kalihi
- Strengthen Public School Complex (new/update facilities/programs)
- Provide incentives to businesses to locate and hire in Kalihi
- Take advantage of appropriate TOD’s along rail line passing through Kalihi
- Create more cultural and entertainment venues
- Expand Bishop Museum
- Commit $100M to infrastructure

21st Century  
**KALIHI** NAME: **Nicholas Chung**  
EMAIL: 

----

**INITIATION**  
**VISION CONCEPT**  
**DRAFT REPORT**
What is your WISH for Kalihi in your great-grandchildren's time?

Better community

No violence

Peace be with you.

21st Century IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI NAME: Daynabery EMAIL: ____________________________

What is your WISH for Kalihi in your great-grandchildren’s time?

What I wish for Kalihi is to have indoor schools because it's too hot.

21st Century IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI NAME: Edrice EMAIL: ____________________________
What is your WISH for Kalihi in your great-grandchildren's time?

- Swimming pool
- 5 bedrooms in small houses or for anything
- cheaper rents
- closer theater
- saturday % instead of sundays
- ice cream at 0° triple "C"
- bowling refresh
- more games open for kids

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI  NAME: Pyrex Manee  EMAIL: 

What is your WISH for Kalihi in your great-grandchildren’s time?

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI  NAME: Ben  EMAIL: 

VISION CONCEPT
What is your WISH for Kalihi in your great-grandchildren’s time?

The things that I want to see in Kalihi during my great children's time is less homeless that are minors. I would like to see a center where it keeps kids with nothing to do off the street. In Kalihi housings and Kalihi, I would also like to see the drug use within minors to decrease or disappear.

What is your WISH for Kalihi in your great-grandchildren’s time?

make Kpt have 5 bedroom make it 15 floor

21st Century IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI NAME: [Redacted] EMAIL: [Redacted]

KALIHI NAME: [Redacted] EMAIL: [Redacted]
What is your WISH for Kalihi in your great-grandchildren’s time?

- Smoother streets
- Cheaper rent
- Hotels in Kalihi
- More centers for teens

21st Century
IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI
NAME: Oscar Oster
EMAIL: 

What is your WISH for Kalihi in your great-grandchildren’s time?

- Basketball court
- Swimming pool

21st Century
IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI
NAME: Chet
EMAIL: 

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Appendix A: Visioning Process
What is your WISH for Kalihi in your great-grandchildren’s time?

- More Stores
- Skateparks (indoor)
- Cleaner Parks
- Better Roads
- Cleaner Ballrooms
- Big Shopping Mall

21st Century

IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI NAME: Dani Isikar EMAIL: 

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APPENDIX A: Visioning Process

What is your WISH for Kalihi in your great-grandchildren’s time?
What is your WISH for Kalihi in your great-grandchildren’s time?

* More shopping centers (build a mall)
* Clean Kalihi Rivers/Ponds
* Keep it green
* Smooth/Flat roads, get rid of pot holes
* More

21st Century
IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI  NAME:  EMAIL:  

What is your WISH for Kalihi in your great-grandchildren’s time?
Appendix A: Visioning Process

What is your WISH for Kalihi in your great-grandchildren’s time?

CLEAN ENVIRONMENT

21st Century
IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI
NAME: ___________________ EMAIL: ___________________

What is your WISH for Kalihi in your great-grandchildren’s time?

Skate Park

21st Century
IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI
NAME: Hunter EMAIL: ___________________
What is your WISH for Kalihi in your great-grandchildren's time?

- Better roads
- Fix the lights on the streets
- Closer shopping malls
- Better environment
- Nicer parks
- Help the homeless

21st Century

If you would like to join our mailing list, please fill in:

KALIHI NAME: ______________________ EMAIL: ______________________

What is your WISH for Kalihi in your great-grandchildren’s time?

I wish for Kalihi to stay the same.
What is your WISH for Kalihi in your great-grandchildren’s time?

- Put more parks
- Don’t change much of KALIHI
- Lower prices on many items
- Things getting too expensive now days

---

What is your WISH for Kalihi in your great-grandchildren’s time?

THE Bathroom for the public park rest rooms open don’t lock it

---

21st Century  IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:
KALIHI       NAME: Junior       EMAIL: ____________________
What is your WISH for Kalihi in your great-grandchildren’s time?

- Less car accidents
- Less Homeless
- No Drugs
- Fixed roads
- No chronic
- No garbage
- Clean parks & public restroom
- Lot of RESPECT
- LOVE

21st Century

IF YOU WOULD LIKE TO JOIN OUR MAILING LIST, PLEASE FILL IN:

KALIHI NAME: ___________________________ EMAIL: ___________________________
Living in Kalani feel like
Living Kalani feel nice and what i like about Kalani is there are many people and i move to Kalani because it a very nice place to live in and it nice growing up in Kalani because you meet a lot of people and i proud of living in Kalani because there are nice people our people who help you with thing.

1. Nothing can change because it nice
2. Make them feel good & nice about Kalani
3. Making people to be nice to each other and help other
I think that they shouldn’t build anymore things in Kaimi because there is a lot of things and it is crowded enough. I lived in Kaimi ever since I was born. Growing up in Kaimi is really great. I like living in Kaimi because that’s where I met all my friends, and most of my family members live here.

I wouldn’t change anything about Kaimi because it is perfect the way it is. To help change Kaimi I would help clean the community.
Appendix A: Visioning Process

My feeling towards Kahani really right now is really good like, 100% good. What I like about Kahani is that there is lots of nice people and I feel safe here. I moved in Kahani because the buildings are really nice so as the community. It feels really great growing up in Kahani. Yes, I am proud of living in Kahani. I feel bad because how people around here is there to help us out. If it wasn't for Kahani then I wouldn’t be the person I would be today & wouldn’t have friends nor wouldn’t meet the coolest group ever... (APY)... since then.

Sincerely,

Grace

Future:

I would want the roads fix & also build a shelter for the homeless people. I would tell my kids that Kahani is a great place.

I would do community service & help out other people just to make Kahani a pretty lovely place.
Appendix A: Visioning Process

1. How do you feel about Kalini?
   Kalini is a great place to live. It’s my home. I feel that Kalini has the most loving people living there.

2. I like the fact everyone is kind & caring to one another. I dislike how there are gangs and people fighting.

3. I moved to Kalini because that’s where our family got us a house at.

4. It feels great but then you have to deal with all the judgements people have about growing up in Kalini.

5. I am very proud of living in Kalini because it’s a great place to be living at.

I wouldn’t change anything because it’s great the way it is.

We can change Kalini by being more kind and helping the community.
LIVING IN KALINI MAKES ME FEEL GOOD AND FREE.

WHAT I DISLIKE ABOUT KALINI IS HOW PEOPLE ARE TREATING IT. WHAT I LIKE ABOUT KALINI IS EVERYONE UNDERSTAND EACH OTHER. SOME PEOPLE HAVE BEEN LIVING HERE FOR YEARS UNDERSTAND THAT OTHERS ARE.

I MOVE INTO KALINI BECAUSE MY PARENTS CHOSE TO LIVE HERE.

GROWING UP IN KALINI MAKES ME FEEL HAPPY BECAUSE I'M ALREADY USED TO HERE.

GROWING UP IN KALINI MAKES ME FEEL HAPPY BECAUSE I'M ALREADY USED TO HERE. THINGS HERE ARE JUST SO FUN AND PEOPLE HERE ARE PEOPLE YOU'RE NICELY TOO AND ACTUALLY LIKE HAVING WITH.

I AM PROUD LIVING IN KALINI BECAUSE IT'S A GOOD PLACE TO FAMILY.

I WOULD CHANGE KALINI BY TAKING AWAY VIOLENCE AND CHANGE HOW PEOPLE ARE ACTING AND ENVIRONMENT.

[Signature]
Vision Committee Workshop

The Vision Committee reconvened on October 22, 2016 to revisit the themes that emerged from the first two meetings. The goal of the workshop was to gain a better understanding of how the emergent issues could interface with each other through a new vision for the OCCC site. Participants were each asked to identify two priority issues and/or specific recommendations at the end of the discussion. Absent VC members were also invited to vote on their priority issues via email.
Appendix A: Visioning Process

**HOUSING**

**VISION COMMITTEE**
(2019 21st CENTURY KALII)
- Small lots
- Dense
- Connected
- OIls structures
- Low income
- Mayor Wright
- Multi-generational
- Mix use
- Mix housing
- No gentrification
- Affordability

**COMMUNITY**
(2019 21st CENTURY KALII)
- Unaffordable*
- Old
- Dense
- Mix use
- Mix housing
- No gentrification*
- Affordable rentals
- Homelessness solutions
- Reduce costs
- More homeless shelters***

**KALIHI TOD PLAN**
(2014)
- "Encourage mixed-income housing and distribute affordable housing throughout the planning area. Mitigate the potential for gentrification and avoid displacing low- and moderate-income residents." (FF-06)
- "Support development of permanent affordable housing services, especially for homeless individuals and families," (FF-09)
- "Encourage community events, particularly those at Kalihi Park." (K-00)
- "Cluster neighborhood-oriented commercial uses such as restaurants, day care centers, and small grocery stores along Dillingham Blvd to foster a sense of community and vitality around the station." (K-00)

**KALIHI-PALAMA ACTION PLAN**
(2011)
- "We are a diverse community with a broad spectrum of housing needs."

---

**COMMMENTS**

- Affordable housing – not too affordable or high.
- Co-living spaces
- Roof gardens - sustainable energy
- Ground floor uses with housing above
- Complete neighborhood (make sure current uses close patternuse)
- Health center like walk in clinic
- Groceries
- Pharmacy
- Medical clinic
- Open mail boxes local by local
- Keep
- Nalu and pop shops
- Activity centers for seniors
- Little food community activity centers
- Comm. Centers

---

**FAMILY HOUSING**
- As part of development
- Affordable approach
- Include affordable
- Tiny home
- Flat rate
- Board
- Pedestrian friendly

---

**APPENDIX B**
- Planning for development
- Partnership for maintenance public vs private coordination
- Security
- Tagging
- Maintaining public space
- Cut rice (rule law)
- Raymond

---

**APPENDIX C**
- Santa Ana Raw
- A1x shape below / housing above
- Parking 
- Out buildings
- Central
- Central areas

---

**APPENDIX D**
- Workforce housing
- Up to 6 floors
- Not another Kalakaua or Kalani Park Terrace
- Green space + walkable, shaded area throughout
- Mixed use integrated (example: hotel & fitness center)
- Park & day care & childcare
- Care as part of it.

---

**APPENDIX E**
- Plans need to be flexible & realistic
- or no one will take the risk to build.

---

**APPENDIX F**
- Not by developers that change what is affordable today may not be in the future
- need to provide worker force stability

---

**APPENDIX G**
- Distributed that change what is affordable today may not be in the future
- need to provide worker force stability
Appendix A: Visioning Process

**EDUCATION**

**VISION COMMITTEE**
(2016, 7th Century Kalani)
- Blue collar
- Social Services
- Mixed income
- Farrington High School

**COMMUNITY**
(2016, 7th Century Kalani)
- Social services
- Farrington High School needs improvements
- Redevelop KCG (work-life complex)
- Urban school
- Indoor Schools

**KALIHI TOD PLAN**
(2014)
- “Support efforts to provide high-quality public and private educational opportunities for all segments of the community” (PF-632)

**KALIHI-PALAMA ACTION PLAN**
(2004)
- “We value education as a means to sustain the future of our community.”

---

**COMMENTS**

- Easier access to higher education
- Encourage families to get more involved (change culture when it comes to education)
- Getting kids attached to school & community
- Creating spaces for them to gain sense of ownership/belonging

---

**NOTE:** Asterisks (*) represent the frequency of a specific issue/idea.
### Open Space

**Vision Committee** (2019 21st Century Plan)
- Homeless
- Family recreation areas

**Community** (2014 21st Century Plan)
- Little park access
- Kamehameha Park
- Liliuokalani Park
- Kapiolani Canal
- Kailua Park
- Gathering Place
- Recreational areas
- Park improvements
- Trees*
- Green space*
- Swimming pools
- Playgrounds
- More parks
- Basketball courts
- Rugby field
- Recreation centers
- Centers for teens

**Kalihi TOD Plan** (2014)
- "Provide a diverse range of amenities in park spaces, including benches, tiles, lighting, drinking fountains, and trash receptacles. Provide a mix of landscaped and hardened areas that provide opportunities for resting and shade, outdoor eating, and other activities." (LO-P3)

**Kalihi-Palama Action Plan** (2014)
- "We value recreational opportunities within our community."

### Comments
- Green space as part of a work force housing concept, parks, parks, parks, walking/biking built into the housing complex but open to community use (security plan to avoid homelessness)
- Need a maintenance plan - homeless not take over

*NOTE: Asterisks (*) indicate the frequency of a specific comment.*
### Appendix A: Visioning Process

#### COMMUNITY PRIDE & CULTURE

**VISION COMMITTEE**

- Nurturing
- Cultural diversity
- Tough
- Camaraderie
- Close-knit
- Hardworking
- Generous
- Welcoming*
- Language diversity
- High immigration
- Omaha
- Pride
- Leader builder
- Poor
- Alive
- High energy
- Humility
- Immigrants

**COMMUNITY**

- Immigrants
- Pride
- Diversity
- Special Events
- Retain culture with development
- Proud**
- Home
- Understanding**
- Local
- Free
- Respect

**KALIHI TOD PLAN**

- “Enhance the unique character of Kalihi, including its multiple activities, multi-generational households, small “mom and pop” businesses, mix of uses, and housing affordability. Address concerns about maintaining the affordability of housing, small businesses, and industrial/warehouse uses.”

**KALIHI-PALAMA ACTION PLAN**

- “Sponsor community festivals celebrating Kalihi’s pride, highlighting the community’s diverse cultures and integrating business and residential activities.”
- “Redevelop the UCCO as a community gathering place such as a multi-cultural marketplace.”

#### COMMENTS

- “Support existing small biz (we have many!)”
- No cookie-cutter franchises
- Retain visual cues of Kalihi/Hawaii
- Respect the past, but look to the future.

**Build on “I love Kalihi”**

- Have ethnic parades + cultural celebrations in and through Kalihi

**People dislocated from other Kalihi projects have priority for available units or commercial use.**

**Small “locally-owned” businesses:**

- Offer only small spaces for warehouse, stores are not attracted to “big box”.

**State should create tax break to create fairness between small/large businesses (i.e. container tax).**
### INFRASTRUCTURE

#### VISION COMMITTEE (2016 21st CENTURY KALIHI)
- Poor
- Unattractive
- Warehouses
- Zoning issues
- Industrial
- Problems
- Congested
- Privatized roads
- Concreted
- Needs improvements
- Complete streets

#### COMMUNITY (2016 21st CENTURY KALIHI)
- Poor
- Unattractive
- Warehouses
- Zoning issues
- Industrial
- Problems
- Congested
- Privatized roads
- Concreted
- Needs improvements
- Complete streets

#### KALIHI TOD PLAN (2014)
- Provide public facilities— including police and fire services —commensurate with the needs of existing and future community members. (PF-01)
- "Facilitate the development of infrastructure — including sewer, water drainage, and high-speed broadband internet systems — that is designed and timed to be consistent with project capacity requirements and development occupancy." (PF-07)
- "Promote conservation in order to reduce the load on existing and planned infrastructure capacity and to preserve environmental resources." (PF-08)

#### KALIHI-PALAMA ACTION PLAN (2014)
- "Infrastructure should be upgraded to current standards and overhead utilities should be placed underground."
Appendix A: Visioning Process

ASSETS

VISION COMMITTEE
(2016 21st CENTURY KALIHI)
- Central
- Accessible
- High transit commitment
- Emerging
- Changing
- Mom-and-Pop
- Businesses

COMMUNITY

KALIHI TOD PLAN
(2014)
- "The presence of Honolulu Community College, the area’s proximity to Downtown, and its natural resources."

(2011 KALIHI COMMUNITY SURVEY)
- "Convenient location was one of the favorite things residents identified about living in Kalihi, and it would also be a major consideration in choosing a new home."
- "About half of Kalihi residents surveyed said that they were somewhat or very likely to use the new rail transit line to get to work or school or to visit beaches and recreation areas."

KALIHI-PALAMA ACTION PLAN
(2004)
- "We value the beauty, history, and cultural diversity of Kalihi."

COMMENTS

- Interconnection of the assets (education, mom and pop, etc.)
- Work together, not just stand-alone

NOTE: Asterisks (*) represent the frequency of a specific issue/idea.
### OTHER NEEDS

#### VISION COMMITTEE

- Opportunity
- Economic benefits
- Climate Change action
- Senior accommodations
- Resilience to change
- Changes in land use/density

#### COMMUNITY

- Gates**
- Immigrant center*
- Vertical development*
- ADA compliant
- Build vertical (but not as tall as Kakaako buildings)
- Shopping Malls
- Clean environment
- Community service

#### KALIHI TOD PLAN

- “In the long term pursue redevelopment of (the CCDC) site into a new mixed-use community that includes a new park, housing, and community services (e.g. medical care).”

(2014 KALIHI COMMUNITY SURVEY)

- “Youth, child care, senior and community centers and higher quality affordable housing were missing from the neighborhood.”

#### KALIHI-PALAMA ACTION PLAN

- “We cherish the natural beauty of our mountains, valleys, streams, waterways, and waterfront, seeking to preserve and enhance their future.”

---

### COMMENTS

- Keep cultural value
- Lo‘i = Historical Value
- Kalo Park - funding
- Open markets
- Health clinic
- Pharmacy
- Shopping malls
- Kupuna housing
- Kupuna centers

*Note: Asterisks (*) represent the frequency of a specific issue/idea.*
Vision for Kalihi: Past, Present, Future

The matrix below summarizes the collective input received from the Vision Committee and the public kick-off meetings. It organizes all comments by theme and by notions of past, present, and future Kalihi. This matrix was presented to the Vision Committee at the Vision Workshop on October 22, 2016.

### INPUT MATRIX

<table>
<thead>
<tr>
<th>Infrastructure &amp; Sidewalks</th>
<th>Housing</th>
<th>Open Space/Parks</th>
<th>Safety</th>
<th>Education</th>
<th>Community Pride &amp; Culture</th>
<th>Needs &amp; Assets</th>
<th>Economic Development</th>
</tr>
</thead>
<tbody>
<tr>
<td>Past &amp; Present</td>
<td></td>
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<td></td>
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<tr>
<td>Poor*</td>
<td>Small lots</td>
<td>Homeless</td>
<td>Crime</td>
<td>Blue collar</td>
<td>Nurturing</td>
<td>Central</td>
<td>Other options for OCCC**</td>
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<tr>
<td>Unattractive</td>
<td>Dense*</td>
<td>Family recreation areas</td>
<td>Drug use*</td>
<td>Social Services</td>
<td>Cultural diversity</td>
<td>Accessible</td>
<td>Small businesses</td>
</tr>
<tr>
<td>Warehouses</td>
<td>Crowded</td>
<td>Little park access</td>
<td>Homeless**</td>
<td>Farrington High School</td>
<td>Tough</td>
<td>High transit commitment</td>
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<tr>
<td>Zoning Issues</td>
<td>Old structures*</td>
<td>Kamehameha Park</td>
<td>Palama Settlement</td>
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<td>Camaraderie</td>
<td>Emerging</td>
<td>Entrepreneurs</td>
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<tr>
<td>Industrial*</td>
<td>Low income</td>
<td>Violence</td>
<td>Violence</td>
<td>Leader builder</td>
<td>Close-knit</td>
<td>Changing</td>
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<tr>
<td>Congested</td>
<td>Mayor Wright</td>
<td>Racing on Auiki</td>
<td>Racing on Auiki</td>
<td>Poor</td>
<td>Hardworking</td>
<td>Mom and Pop</td>
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<tr>
<td>Canneries</td>
<td>Unaffordable*</td>
<td>Kapalama Canal</td>
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<td>Generous</td>
<td>Businesses</td>
<td></td>
</tr>
<tr>
<td>Needs improvements</td>
<td>Unmarked roads</td>
<td></td>
<td></td>
<td>High energy</td>
<td>Welcoming*</td>
<td>Natural Resources</td>
<td></td>
</tr>
<tr>
<td>Privatized roads</td>
<td>Potholes***</td>
<td></td>
<td></td>
<td>Humility</td>
<td>Language diversity</td>
<td></td>
<td></td>
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<tr>
<td>Flooding</td>
<td>Poorly lit**</td>
<td></td>
<td></td>
<td>Immigrants**</td>
<td>Ohana</td>
<td>Other options for OCCC**</td>
<td></td>
</tr>
<tr>
<td>Parking problems</td>
<td></td>
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<td></td>
<td>Home</td>
<td>Pride**</td>
<td>Small businesses</td>
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<tr>
<td>Not enough sidewalks***</td>
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<td></td>
<td>Understanding**</td>
<td>Leader builder</td>
<td>Entrepreneurs</td>
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<td>Poorly lit**</td>
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<td>Free</td>
<td>Alive</td>
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<td>Respect</td>
<td>High energy</td>
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</tbody>
</table>

Note: Asterisks (*) represent the frequency of a specific issue/idea.
**Appendix A: Visioning Process**

### INPUT MATRIX

<table>
<thead>
<tr>
<th>Infrastructure &amp; Sidewalks</th>
<th>Housing</th>
<th>Open Space/Parks</th>
<th>Safety</th>
<th>Education</th>
<th>Community Pride &amp; Culture</th>
<th>Needs &amp; Assets</th>
<th>Economic Development</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bike path/sharing</td>
<td>Workforce housing*</td>
<td>Maintenance plan*</td>
<td>Students walking to school</td>
<td>MA‘O Organic Farms</td>
<td>Pharmacy</td>
<td>Keep industrial character/user**</td>
<td></td>
</tr>
<tr>
<td>Better drainage</td>
<td>Mid-rise</td>
<td>More lighting in parks</td>
<td>Security for housing</td>
<td>808 Urban</td>
<td>Spa for mall</td>
<td>Job center</td>
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</tr>
<tr>
<td>(residential &amp; business)</td>
<td>Not another</td>
<td>Greenspace built into housing areas</td>
<td>Meeting space/community center**</td>
<td>Council of Students</td>
<td>Grocery stores</td>
<td>High transit accessibility</td>
<td></td>
</tr>
<tr>
<td>Inspiration from Pearl</td>
<td>Kakako/Kuhio Park</td>
<td>More parks</td>
<td>Proactive</td>
<td>Meeting</td>
<td>kupuna centers/resources*</td>
<td>Mix business uses</td>
<td></td>
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<tr>
<td>District, Portland</td>
<td>Terrace</td>
<td>Sports fields</td>
<td>community</td>
<td>connection**</td>
<td>Health clinic</td>
<td>Residential use difficult</td>
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<tr>
<td>Road restorations</td>
<td>Greenspace</td>
<td>Family-friendly spaces</td>
<td>Better lighting*</td>
<td>Rec. Centers with cultural</td>
<td>Open markets</td>
<td>Reasonably priced leases</td>
<td></td>
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<tr>
<td>Transit</td>
<td>Walkable</td>
<td>Keep homeless from taking over</td>
<td>Better police</td>
<td>enforcement***</td>
<td>Interconnected</td>
<td>for small business owners*</td>
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<tr>
<td>Waterfront Connections</td>
<td>Mix-use**</td>
<td>Fewer skate parks</td>
<td>More collaboration</td>
<td>Resources for higher education</td>
<td>School</td>
<td>Association (like SIBA) for financing**</td>
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<tr>
<td>Integrated</td>
<td>Adult day care</td>
<td>Lo‘i Kalo Park funding</td>
<td>between teachers and</td>
<td>Spaces for AFY</td>
<td>Not stand-alones</td>
<td>Job Corps (training &amp; hiring workshops)*</td>
<td></td>
</tr>
<tr>
<td>transit/bike/pedestrian</td>
<td>Child care</td>
<td>Skate Park</td>
<td>social services</td>
<td>KVBES</td>
<td>Opportunity</td>
<td>Balanced approach**</td>
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<tr>
<td>facilities</td>
<td>Flexible, realistic plans</td>
<td>Gathering Places</td>
<td>Resources for higher</td>
<td>Programs to connect kids with businesses</td>
<td>Economic benefits</td>
<td>(profit vs. needs)</td>
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</tr>
<tr>
<td>Streets need to be clean,</td>
<td>family housing (not</td>
<td>Recreational areas</td>
<td>education</td>
<td>Thoroughfares</td>
<td>Climate Change action</td>
<td>Elevate, prioritize, &amp; involve residents*</td>
<td></td>
</tr>
<tr>
<td>attractive, safe</td>
<td>studio spaces)*</td>
<td>Park improvements</td>
<td>More family involvement</td>
<td>More family involvement</td>
<td>Change in land use/density</td>
<td>Live above business*</td>
<td></td>
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<tr>
<td>OC’CC Relocated*</td>
<td>Develop OC’CC site</td>
<td>Trees*</td>
<td>State attachment to school &amp; community</td>
<td>Student attachment</td>
<td>Cafe**</td>
<td>Mix-use (live/work/play)**</td>
<td></td>
</tr>
<tr>
<td>Complete streets</td>
<td>Co-working/Co-living</td>
<td>Green space*</td>
<td>Farrington High School</td>
<td>Farrington High School</td>
<td>Immigrant center*</td>
<td>Leverage Chamber of Commerce</td>
<td></td>
</tr>
<tr>
<td>Improved public rooms</td>
<td>spaces*</td>
<td>Swimming pools</td>
<td>improvements</td>
<td>improvements</td>
<td>Vertical development*</td>
<td>Reestablish City facilities</td>
<td></td>
</tr>
<tr>
<td>Cleaner canal</td>
<td>Roof top gardens</td>
<td>Playgrounds</td>
<td>Redevelop HCC</td>
<td>Redevelop HCC (work-live complex)</td>
<td>ADA compliant</td>
<td>(e.g. offices, parking, access to services)</td>
<td></td>
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<tr>
<td>Opportunities for small</td>
<td>Ground floor</td>
<td>More parks</td>
<td>Urban school</td>
<td>Urban school</td>
<td>Shopping Malls</td>
<td>Need a clear plan from the State in order to secure private sector development and to support business opportunities</td>
<td></td>
</tr>
<tr>
<td>business</td>
<td>community areas*</td>
<td>Basketball courts</td>
<td>Indoor Schools*</td>
<td>Indoor Schools*</td>
<td>Cleaner environment</td>
<td>Clear incentives for investors/property owners</td>
<td></td>
</tr>
<tr>
<td>Accessibility (smooth</td>
<td>Complete neighborhood</td>
<td>Mixed income</td>
<td>Mixed income</td>
<td>Mixed income</td>
<td>Community service</td>
<td>Leverage OCCC as a bargaining tool</td>
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<tr>
<td>traffic flow</td>
<td>Secure areas/</td>
<td>Community involvement</td>
<td>Community involvement</td>
<td>Community involvement</td>
<td>Clean up the streets****</td>
<td>Be cognizant of financing opportunities/strategies</td>
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<tr>
<td>Connectivity</td>
<td>perimeters</td>
<td>processes that allow</td>
<td>processes that allow</td>
<td>processes that allow</td>
<td>More recreational</td>
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<tr>
<td>Not segregated (like Mayor</td>
<td>Partnerships for</td>
<td>people to learn about how</td>
<td>people to learn about how</td>
<td>people to learn about how</td>
<td>centers/sports</td>
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<td>Wright)</td>
<td>maintenance</td>
<td>they can get involved</td>
<td>they can get involved</td>
<td>they can get involved</td>
<td>facilities****</td>
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<tr>
<td>Road restorations</td>
<td>No gentrification**</td>
<td>Resources of leadership</td>
<td>Resources of leadership</td>
<td>Resources of leadership</td>
<td>Better playgrounds****</td>
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<tr>
<td>Wider sidewalks*</td>
<td>Multi-generational</td>
<td>development</td>
<td>development</td>
<td>development</td>
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<tr>
<td>Smoother, flatter roads</td>
<td>Mix housing</td>
<td>“AC in my classroom”</td>
<td>“AC in my classroom”</td>
<td>“AC in my classroom”</td>
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<tr>
<td>Better street lighting***</td>
<td>Affordability*</td>
<td></td>
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<td>Transformer improvements</td>
<td>More homeless</td>
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<td>Who’s responsible for fixing Kalihi’s roads?</td>
<td>shelters***</td>
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<td>Nicer housing, better</td>
<td>Housing is a state-wide</td>
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<td>homes***</td>
<td>problem, not a Kalihi-specific problem</td>
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<tr>
<td>Less housing</td>
<td>Cooler...</td>
<td></td>
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</tbody>
</table>

**Note:** Asterisks (*) represent the frequency of a specific issue/idea.
The matrix below summarizes the collective input received at various stages of vision development and organizes comments by meeting date. This input is the basis for the first draft of the Vision Concept, which was presented to the Vision Committee on November 1, 2016 and the community on November 15, 2016.

### INPUT MATRIX

<table>
<thead>
<tr>
<th>Vision Committee Kick-Off Meeting (Aug. 8)</th>
<th>Community Kick-Off Meeting (Sept. 13 + Wish Cards)</th>
<th>Adult Friends for Youth (Wish Cards)</th>
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</thead>
<tbody>
<tr>
<td>• Poor</td>
<td>• Unaffordable*</td>
<td>• Street Improvements</td>
</tr>
<tr>
<td>• Unattractive</td>
<td>• Old</td>
<td>• Improve public restrooms</td>
</tr>
<tr>
<td>• Warehouses</td>
<td>• Mix use</td>
<td>• Cleaner rivers (canal)</td>
</tr>
<tr>
<td>• Zoning Issues</td>
<td>• No gentification*</td>
<td>• Reduce costs</td>
</tr>
<tr>
<td>• Industrial</td>
<td>• Affordable*</td>
<td>• More homeless shelters***</td>
</tr>
<tr>
<td>• Problems</td>
<td>• Mix use</td>
<td>• More homeless shelters***</td>
</tr>
<tr>
<td>• Congested</td>
<td>• No gentification*</td>
<td>• Smoother, flatter roads</td>
</tr>
<tr>
<td>• Privatized roads</td>
<td>• Affordable Rentals</td>
<td>• Needs better lighting</td>
</tr>
<tr>
<td>• Canneries</td>
<td>• Homelessness solutions</td>
<td>• Swimming pools</td>
</tr>
<tr>
<td>• Needs improvements</td>
<td>• Not enough**</td>
<td>• Playgrounds</td>
</tr>
<tr>
<td>• Complete streets</td>
<td>• Potholes</td>
<td>• More parks</td>
</tr>
<tr>
<td></td>
<td>• Small lots</td>
<td>• More parks</td>
</tr>
<tr>
<td></td>
<td>• Dense</td>
<td>• Basketballs courts</td>
</tr>
<tr>
<td></td>
<td>• Crowded</td>
<td>• Rugby field</td>
</tr>
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<td></td>
<td>• Old structures</td>
<td>• Recreation centers</td>
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<td></td>
<td>• Low income</td>
<td>• Centers for teens</td>
</tr>
<tr>
<td></td>
<td>• Mayor Wright</td>
<td>• Better lighting</td>
</tr>
<tr>
<td></td>
<td>• Multi-generational</td>
<td>• Violence</td>
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<tr>
<td></td>
<td>• Mix use</td>
<td>• Drug use</td>
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<tr>
<td></td>
<td>• Not enough</td>
<td>• Homelessness</td>
</tr>
<tr>
<td></td>
<td>• Mix housing</td>
<td>• Indoor Schools</td>
</tr>
<tr>
<td></td>
<td>• No gentification</td>
<td>• Proud**</td>
</tr>
<tr>
<td></td>
<td>• Affordability</td>
<td>• Home</td>
</tr>
<tr>
<td></td>
<td>• Pamala Settlement</td>
<td>• Understanding**</td>
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<tr>
<td></td>
<td>• Crime</td>
<td>• Local</td>
</tr>
<tr>
<td></td>
<td>• Homeless</td>
<td>• Free</td>
</tr>
<tr>
<td></td>
<td>• Family recreation areas</td>
<td>• Respect</td>
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<td></td>
<td>• Flooding</td>
<td>• Shopping Malls</td>
</tr>
<tr>
<td></td>
<td>• Parking problems</td>
<td>• Cleaner environment</td>
</tr>
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<td></td>
<td>• Not enough</td>
<td>• Community service</td>
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<td>• Affordability</td>
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<td>• Not enough**</td>
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<td></td>
<td>• Potholes</td>
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<td></td>
<td>• Potholes</td>
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<tr>
<td></td>
<td>• Little park access</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Kamehameha Park</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Loi Kalo Park</td>
<td></td>
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<tr>
<td></td>
<td>• Kapalama Canal</td>
<td></td>
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<tr>
<td></td>
<td>• Skate Park</td>
<td></td>
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<tr>
<td></td>
<td>• Gathering Place</td>
<td></td>
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<tr>
<td></td>
<td>• Recreational areas</td>
<td></td>
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<tr>
<td></td>
<td>• Park improvements</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Trees*</td>
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<td></td>
<td>• Green space*</td>
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<td></td>
<td>• No speed bump</td>
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</tr>
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<td></td>
<td>• Homeless</td>
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<tr>
<td></td>
<td>• More light</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Racing on Auiki Street</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Car focused**</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Streets are clean, attractive, safe, well-lit***</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Urban school</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Social services</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Farrington High School needs improvements</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Redevelop HCC (work-live complex)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Clean rivers (canal)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Reduce costs</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Smoother, flatter roads</td>
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<tr>
<td></td>
<td>• Needs better lighting</td>
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<tr>
<td></td>
<td>• Swimming pools</td>
<td></td>
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<td></td>
<td>• Playgrounds</td>
<td></td>
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<tr>
<td></td>
<td>• More parks</td>
<td></td>
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<tr>
<td></td>
<td>• Basketballs courts</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Rugby field</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Recreation centers</td>
<td></td>
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**INITIATION DRAFT REPORT**

**VISION CONCEPT**

**DRAFT REPORT**

**Appendix A: Visioning Process**

Vision for Kalihi

The matrix below summarizes the collective input received at various stages of vision development and organizes comments by meeting date. This input is the basis for the first draft of the Vision Concept, which was presented to the Vision Committee on November 1, 2016 and the community on November 15, 2016.
# INPUT MATRIX

<table>
<thead>
<tr>
<th>Infrastructure</th>
<th>Housing</th>
<th>Sidewalks</th>
<th>Open Space/Parks</th>
<th>Safety</th>
<th>Education</th>
<th>Community Pride &amp; Culture</th>
<th>Other Needs</th>
<th>Assets</th>
<th>Economic Development</th>
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</thead>
</table>
| • Improvements  
• Opportunities for small business  
• Accessibility (smooth traffic flow)  
• Connectivity  
• Not segregated (like Mayor Wright)  
• Bike path/sharing  
• Better drainage (residential & business)  
• Inspiration from Pearl District, Portland  
• Road restorations | • Workforce housing*  
• Mid-rise  
• Not another Kakaako/Kuhio Park Terrace  
• Greenspace  
• Walkable  
• Mix-use*  
• Adult day care  
• Child care  
• Flexible, realistic plans  
• Family housing (not studio spaces)*  
• Develop OCCC site  
• Co-working/Co-living spaces*  
• Roof-top gardens  
• Ground floor community areas*  
• Complete neighborhood  
• Secure areas/parameters  
• Partnerships for maintenance | • Maintenance plan*  
• More lighting in parks  
• Greenspace built into housing areas  
• More parks  
• Sports fields  
• Family-friendly spaces  
• Keep homeless from taking over  
• Fewer skate parks  
• Lo‘i Kalo Park funding | • Students walking to school  
• Security for housing  
• Proactive community*  
• Better lighting*  
• Better police enforcement**  
• Regulate public access areas  
• Improve pedestrian routes/access | • MA‘O Organic Farms  
• 808 Urban  
• Council of Students  
• Meeting space/community center**  
• Rec. Centers with cultural connection**  
• Difficult to access existing rec centers  
• More collaboration between teachers and social services  
• Indoor schools  
• Resources for higher education  
• Spaces for AFY  
• KVIBES  
• Programs to connect kids with businesses  
• Thoroughfares  
• More family involvement  
• Student attachment to school & community | • Support existing small businesses*  
• No ‘cookie-cutter’ franchises  
• Retain visual cues of Kalihi/Hawaii  
• Respect Past  
• Look to the future  
• Ethnic parades  
• More cultural celebrations  
• Build on ‘I love Kalihi’ Preference for businesses dissociated  
• State should implement Container tax for fairness  
• Sustain cultural value | • Pharmacy  
• Spa for mall  
• Grocery store  
• Kupuna centers/resources  
• Health clinic  
• Open markets | • Natural Resources  
• Interconnected (education, businesses, etc.)  
• Not stand-alones | • Keep industrial character/use**  
• Job center  
• High transit accessibility  
• Mix business uses  
• Residential use difficult  
• Reasonably priced leases for small business owners*  
• Association (like SIBA) for financing**  
• Job Corps (training & hiring workshops)*  
• Balanced approach** (profit vs. needs)  
• Elevate, prioritize, & involve residents*  
• Live above business*  
• Mix-use (live/work/play)**  
• Other options for OCCC**  
• Leverage Chamber of Commerce  
• Reestablish City facilities (e.g. offices, parking, access to services) | • Need a clear plan from the State in order to secure private sector development and to support business opportunities*  
• Clear incentives for investors/property owners |

## Vision Committee Workshop (Oct. 22)

| Transformational improvements | Housing is a state-wide problem, not a Kalihi-specific problem | Who’s responsible for fixing Kalihi’s roads? | Community involvement processes that allow people to learn about how they can get involved  
• Resources of leadership development | Community coming together, working together**  
• ‘Attract people to come there so we don’t look like a straight ghetto’  
• ‘Clean up the streets’******  
• More recreational centers/sports facilities****  
• Better playgrounds****** | Immigrant services  
• Leverage OCCC as a bargaining tool  
• Be cognizant of financing opportunities/strategies |

## Vision Committee Meeting (Nov. 1)

| • Nice housing, better homes***  
• Less housing | • More and better parks*  
• More neighborhood watch* | • ‘AC in my classroom’  
• ‘Community coming together, working together’**  
• ‘Attract people to come there so we don’t look like were straight ghetto’  
• ‘Clean up the streets’******  
• More recreational centers/sports facilities****  
• Better playgrounds****** |

## Community Meeting (Nov. 15)

| • Who’s responsible for fixing Kalihi’s roads? |

## Adult Friends for Youth (Input cards received Nov. 29)

| • Nice housing, better homes***  
• Less housing | • More and better parks*  
• More neighborhood watch* | • ‘AC in my classroom’  
• ‘Community coming together, working together’**  
• ‘Attract people to come there so we don’t look like were straight ghetto’  
• ‘Clean up the streets’******  
• More recreational centers/sports facilities****  
• Better playgrounds****** |

---

Note: Asterisks (*) represent the frequency of a specific issue/idea.
Online Outreach

The first draft of the Vision Concept was posted on the project website on November 3, 2016, along with an input form that allowed for further input and revisions from the public.
21st Century Kalihi

Aloha!

With the possible relocation of the Oahu Community Correctional Center (OCCC), Governor Ige is seeking a renaissance for Kalihi. We aspire to bring the community together to discuss Kalihi’s future, beginning with a series of visioning workshops hosted by the Office of Planning. We invite you to help us initiate the conversation around 21st Century Kalihi...

For updates and a broad description of this initiative, please visit:

Website: [http://planning.hawaii.gov/spb/kalihi-21st-century-transformation](http://planning.hawaii.gov/spb/kalihi-21st-century-transformation)
Facebook: [https://www.facebook.com/OfficeofPlanningHigov](https://www.facebook.com/OfficeofPlanningHigov)
Twitter: [https://twitter.com/PlanningHigov](https://twitter.com/PlanningHigov)

Mahalo nui!

What is your WISH for Kalihi in your great-grandchildren's time?

To wish they remember the people of Kalihi that have been there generations before them.

We want to hear your ideas! If you'd like to be added to our mailing list, please provide your email:

Google Forms

This content is neither created nor endorsed by Google.
Additional Input

In November, Adult Friends for Youth set up a booth at the Towers of Kuhio Park Family Day and collected input from the community. Their input was mailed in and received on November 28, 2016.

- “People be nice”
- “More neighborhood walks”
- “Clean up”
- “Make bigger playgrounds”
- “To nice to each other”
- “I want to see a new playground”
- “Picking up trash”
- “More affordable housing”
- “Build more gyms for all sports”
- “More rec centers”
- “Less housings”
- “More camps (sport camps)”
- “Better homes”
- “More and better parks”
- “A better and safer community”
Appendix A: Visioning Process

- “Make it move nicer”
- “Cleaning up”
- “AC in my classroom”
- “By braking it and built it again”
- “By having a clean up crew”
- “Attract people to come there so we don’t look like were straight ghetto”
- “To make a big world”
- “I would clean up all the trash”
- “More neighborhood watch”
Appendix A: Visioning Process

- “I would take out all the community”
- “Nicer house”
- “A better place”
- “Have more State workers”
- “A place for the whole community to come as one!”
- “I would make community patrol”
- “Make everything look rich”
- “Clean up trash”
- “Add more parks”
- “Make something to attract a lot of people”
• “Clean up the streets”
• “Activities”
• “In every corner of each block, there is a hangout place that has mini games in it, such as a pool table, and is open to everybody regardless of age”
• “By picking up trash”
• “Playground”
• “Come as one 96819”
• “More activities for kids to be busy with”
• “Nice playground”
• “Cleaning up”
• “Bigger playground”
• “To git a big playground”

| HOW WOULD YOU CHANGE |
| KALIHI? |
| biger play |
| round |

| HOW WOULD YOU CHANGE |
| KALIHI? |
| to git a |
| big play |
Comments/Questions for the Draft Report

The Draft Report was shared with members of the VC on December 12, 2016. Their feedback, comments, and questions were submitted via email on or before December 23, 2016, and subsequently addressed in revisions of the draft.
General Comments/Feedback

• While there have been numerous community meetings held to gather feedback, and online/web-based opportunities to provide feedback have been provided as well, much of the long-time residents of Kalihi will most likely not be comfortable giving feedback using those mechanisms. The consultants working on this plan should look at how to increase feedback from individual residents and small business owners in terms of:
  o Their communication styles/methods of communication (which may differ from those of the consultants)
  o Language access - is community input being sought in linguistically appropriate ways – are interpreters being used, written translations of printed material being provided, etc. In many cases individuals where English is their second language, may not feel comfortable giving feedback in English – so then will not give any comments at all. This is a particularly important consideration in Kalihi with a high percentage of immigrant households with Limited English Proficient (LEP) individuals.
  o Places they feel comfortable giving input – not everyone will attend community listening sessions or go online – but perhaps they would go to their church if invited by their Pastor, and give input in that setting.
  o Not only must culture be considered in the planning, but culture must be considered in the seeking of input (which can include considerations such as gender roles in specific cultures and how that impacts who speaks, how “loud” they speak, and how often they speak).

• Kalihi is already very densely populated – with the projection of adding somewhere north of 7000 more living units to the entire re-design of the community, and add into the mix the redevelopment of OCCC – a primary focus needs to be on:
  o Sewers, Water, Electrical/power grids – not only in terms of usage moving forward, but impact on those systems while the work is being done – i.e. as a close neighbor to OCCC, how often will Helping Hands Hawaii (HHH) experience electrical outages, sewer and water challenges, etc. – inevitably, with most major large scale construction and development efforts, those things occur. Are the State and County prepared from a financial standpoint to compensate affected neighboring property owners such as HHH, if damage is incurred as a direct result of the work being done?
  o We are glad to see future usage/impact referenced in the DRAFT as a significant consideration, and just urge that impact on those same systems during construction and development also be included in the planning process.
  o Schools – Coordination with the DOE as indicated in the DRAFT is critical – the influx of that many more potential students will need to be managed to not affect their ability to learn and go to school in their own community.
  o Kalihi is one of the most densely populated lowest income communities in the State, with the highest concentration of low-income public housing projects. We are glad to see in the DRAFT, the intent to look at rentals available to the continuum of income levels – everything from 30% of AMI (HUD, public housing, etc.) to 120% of AMI. The community needs the range – if the people who can afford 120% of AMI based rentals don’t have those units, they will be competing in the same rental market as those in the lower brackets. Bringing in a better mix of rental rate units will also mean paying attention to the impact that will have on the nature of the community in and around OCCC and the redevelopment areas – i.e. you will have higher income levels than currently exist, moving into communities living in lower income brackets.
  o The picture on Page 16 showing one potential for what a redeveloped OCCC would look like, doesn’t seem to indicate affordable and looks more like what would be going up in Kakaako, which is quickly becoming not a place where the range of income levels can afford to live or do business.

• Multiple references to “elevating” Kalihi – What does that mean? It seems to indicate a de-valuing of what exists in Kalihi now, and that the community needs “elevating” in order to be better for the future – We would recommend you cautiously use that language, as it could imply to those who have lived and worked here, some for generations, that you are saying Kalihi is not good as is which could indicate a judgment about those who think it is.
  o This goes to the larger and probably more significant question about this project overall – there is not, even with the community, a “unified” vision about the future of Kalihi – How do you reconcile residents, business owners, land owners, government entities, etc., all who may have different opinions about what the future of Kalihi should look like? Whose “vision” wins out?

Specific Comments

• As our initial thoughts, we think what makes the most sense if doable from every other aspect that impacts the redevelopment of OCC, is to create a site that includes:
  o Rentals for 60% of AMI to 100% of AMI
  o Space for community services and supports to be used by community organizations who can assist with basic needs such as healthcare, income stabilization, economic/job opportunities/training, family support, cultural activities and gathering places, after-school at-risk youth preventative activities, emergency and crisis services, etc.
  o Satellite offices for the most high need/frequently requested and used State and County services

• The plan indicates the intent to include existing “mom and pop” shops in the redevelopment and ensure that they can continue to remain and do business in Kalihi. What is unclear is what is the cost for them to participate in the redevelopment. Meaning, if the place their shop is currently housed in, needs to be renovated as a part of the redevelopment – is there a financial plan to compensate impacted business owners/shop owners for the cost of being out of business for that period of time?

• “Flexible and realistic” housing – It’s good that this is in there – maybe add some additional specifics about what you mean by that – when we read that, we are thinking about things like zoning, working with the union on “job” rates for workforce housing, expediting permitting where possible, addressing necessary costs such as EIS completion, working with the major landowners to look at cost for land and how that can be mitigated in terms of impact on developers of housing/rentals (which is a long-term Return On Investment that most
developers will not be willing to take on without some guarantees on the back end and/or without an understanding of the big picture and how their risk will benefit the community as a whole).

- On page 28, there is a comment about “(i.e. large parcels of low-rise warehouses, primarily surrounded by other hard surfaces) may be at odds with the proposed mixed-use, transit-oriented development.”
  - What does that mean? Is there an underlying imminent domain tone? If so, we would have serious concerns about the impact that will have on Community.

- Also on Page 28: “Although large-scale re-use of the site may be ideal, the fragmented ownership of smaller parcels surrounding the OCCC site will make lot consolidation challenging. Another potential challenge lies in the poor condition of the area’s infrastructure, particularly its sewer and drainage systems. Most of the site is also in need of pedestrian improvements, including repairs related to sidewalks, crosswalks, and street lighting. There are also several environmental hazards inherently tied to the site. The Ewa part of the OCCC site is within the 100-year flood plain (i.e. zones subject to a one percent annual flood). In addition to the inherent development risks of known flooding issues, flood insurance rates may rise substantially in the next few decades. Due to the industrial nature of the site, the undetermined presence of hazardous materials may pose legitimate health and safety concerns and add time and cost to redevelopment. However, there are Federal and State grants that fund brownfield remediation. Initial modeling suggests that three feet of sea-level rise could inundate areas makai of Nimitz Highway, including the OCCC site, if no protection measures are put in place (2014 Kalihi Neighborhood TOD Plan). Further site-specific analysis will be required in any event.”
  - As a close neighboring land owner, is the State or City already aware of the presence of hazardous materials? Or if it is undetermined, when that analysis is undertaken, what is the communication going to be with the surrounding property owners such as HHH?
  - Are the potential funds for brownfield remediation also available to not only assist with the site at OCC, but all impacted areas/lots surrounding it?

- Page 36 – “affordable housing promises likewise attempted to accommodate demand for housing among those defined by the state as low-income (80% AMI). Despite best efforts, the discrepancy between low-income population and low-income housing continues to grow (Grandinetti, 2015). The fears associated with increased development are not unique to Kaka’ako. How can gentrification be controlled in a 21st Century Kalihi? As the Governor said, by working with the community. This task is not a simple one.”
  - Is there something from the policy, Administrative Rule or statutory standpoint that can be looked at to address enforcement of established guidelines around development obligations/promises tied to development of initially slated affordable rentals?

- Kalihi Palama Health Center (KPHC) is specifically referenced in the larger Kalihi planning going on. Specific to OCCC, we request that you continue to keep in mind Helping Hands Hawaii (HHH) not only in terms of direct impact on any redevelopment, but also future partnership should space in a redeveloped OCCC be made available to community serving entities. We also request that you continue to remember the direct impact any redevelopment of OCCC will have on our facility/organization given our location. We would also recommend communicating, if you have not done so already, directly with other neighboring owners including Ohana Storage, ATLAS, Continental Mechanical, and the gas station ownership at the end of Puuhale Place.
Appendix A: Visioning Process

Mr. Leo R. Asuncion, Jr., AICP
December 19, 2016
Page 2

- In the Section after “Vision Statement”, Present-Day Priorities, under Economic Development, it says, “Develop industrial park.” There should be more of a description of this concept as there already is a significant amount of land in the area that is zoned and used for industrial uses. Perhaps the issue is to maximize use of existing industrial land by developing multi-story industrial-commercial properties, which we support. Or is it to develop an industrial park on the OCCC site?
- In the same Section, we are not sure what is meant by, “Consolidate transit services into one stop shop.” The City already has an existing Middle Street transit center, which includes a major bus and handivan hub, and will soon have a rail station.
- In Section 2.2 ‘Related Plans’, these are generally good summaries. Under the Kalihi Neighborhood TOD Plan, while it’s dated 2014, it’s still a draft, so it should note it is currently under review by Council for adoption. Also, you may want to drop references to completion dates for the stations.
- Section 2.3 ‘Adjacent Projects’ is a good list of related projects with a paragraph about each and a location map, but not all of the projects are listed in all the descriptions and map. The Kapalama Canal project should be on the map. The Iwilei/Kapalama Infrastructure Master Plan is on the map, but should also be described on the list. Other projects to consider adding:
  - Kapiolani Homeless Shelter
  - The Department of Hawaiian Home Lands’ Master planning for lands in Mapunapuna/Shafter Flats and City Square areas
- Under Section 3.6 ‘Summary of Infrastructure’, “C. Sewer Wastewater”, the statement about not exceeding growth allowed under current zoning appears to be taken from our Kalihi TOD Plan. However, the second part of the point is more important. Regardless of planned growth or growth already allowed under zoning, the existing wastewater system capacity is constrained. Under ‘E. Drainage’, or as an umbrella infrastructure comment, it might be good to note that development of the OCCC site with the necessary prerequisite off-site support improvements can benefit the neighborhood and unlock development potential of the surrounding area.
- Under Section 4.1 ‘Adaptive Re-Use of Jail and Prison Sites’, which mentions the vertical jail in Chicago, you may want to also mention the Federal prison adjacent to the Honolulu International Airport. It is not as transformative of the neighborhood given adjacent land ownership, but still a local example.

Again, we appreciate this opportunity to work collaboratively with the State and look forward to continued discussions. Should you have any questions, please contact Kathy Sokugawa at 788-8053 or Hamson Rue at 788-8294.

Very truly yours,

Arthur D. Chalacome
Acting Director

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December 19, 2016
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