

Pathways to Recovery Cruise Update

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Benefits of Cruise in Hawai'i

Cruise Lines traditionally book their itineraries 1 to 3 years in advance allowing Hawai'i to evaluate and manage the cruise capacity well in advance of FIT arrivals.



Sampling

Many cruisers are firsttimers to Hawai'i. Cruise provides an introduction to Hawai'i through sampling



Primarily Shoulder Season

The high season for the cruise industry in Hawai'i is during spring and fall when tourism is traditionally lower



Sustainability

There is natural sustainability built into cruise through the existing infrastructure



Education

Cruise lines help educate their guests on the Hawaiian culture and hire locals for onboard programming



Promotion & Ambassadors

Cruise lines promote

Hawai'i and are

excellent

ambassadors



Supports Local Community

Cruise lines support
entrepreneurship and
hiring local talent from
Hawai'i to provide services



Small Footprint

Traditionally 30-80% of cruise guests take an organized ship tour. Others will arrange for private tours



Distribution

Cruise lines distribute guests

among the major

Hawaiian Islands



State of the Cruise Industry



In 2023 the full deployment of the cruise fleet is



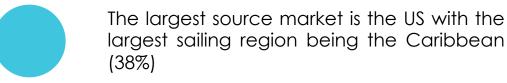
Cruising has continued to evolve and there seems to be a ship for every demographic, preference, interest and budget today



Cruise companies are working diligently to pay down the debt



Cruise operators are more focused on cost reductions including itinerary adjustments to minimize fuel consumption





Onboard technology has evolved making the modern cruise fleets more sustainable and greener by reducing fuel consumption



19 new vessels will be delivered in 2023, 68 new cruise ships are on order for deliveries through 2028



MSC Cruises conducted the first zero net emissions cruise in Europe on the MSC Euribia



Cruise fleets are newer and offer more features that help drive onboard earnings



Strong market demand combined with product evolution, environmental targets and technology development are setting the course for a bright future



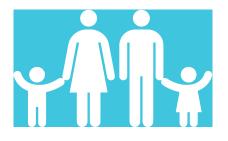
2023 Cruise Industry Stats



447 Ships



90+ Cruise Brands
Sailing to date



680,573 Cruise Berths (Anticipated in 2023)

31.16 million passengers (maximum capacity)



68 new vessels

- 19 Vessels in 2023
- 10 Small / Expedition Vessels
- 37 Using Alternative Fuel Sources

Note: Statistics from Cruise Industry News & CLIA

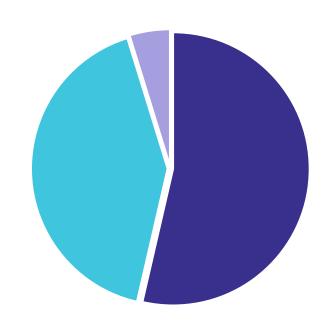


Sailing Regions





Source of Cruise Brands to Hawai'i



94% of the cruise brands visiting Hawai'i are from North America

U.S. Capacity vs. World Capacity Hawai'i

U.S. International	58%
Vessels	
U.S. Flagged	36%
International Vessels	6%

Market Segment in Hawai'i

Contemporary 52% Brands

Premium Brands......45%

Luxury & Niche3%
Brands

Cruise Brands Scheduled 2023

16

Cruise Brands Scheduled 2024

22



2023 vs. 2024 Cruise Brands - Maui

2023					
Kahului & Lahaina - Maui					
Cruise Line	Est. PAX				
Croise Line	100%				
Carnival Cruise Line	8,800				
Celebrity Cruises Inc	6,026				
Fred Olsen Windcarrier AS	1,825				
Holland America Line NV	14,447				
Magical Cruise Co Ltd	1,200				
NCL Bahamas Ltd	146,668				
Oceania Cruises S de RL	824				
Princess Cruise Lines Ltd	59,785				
Royal Caribbean Cruises Ltd	9,810				
Seabourn Cruise Line Ltd	924				
Viking Ocean Cruises Ltd	1,888				
	252,197				

2024 Kahului - Maui				
Cruise Line	Est. PAX			
0.0.00	100%			
Carnival Cruise Line	26,803			
Fred Olsen Windcarrier AS	1,825			
Holland America Line NV	14,970			
Integrated Cruise Mgmt Pte Ltd	2,272			
NCL Bahamas Ltd	158,240			
Phoenix Reisen GmbH	1,200			
Princess Cruise Lines Ltd	22,169			
Regent Seven Seas Cruises Inc	730			
ROW Management Ltd	594			
Seabourn Cruise Line Ltd	924			
TUI Cruises GmbH	544			
Viking Ocean Cruises Ltd	2,832			
	233,103			



Hawai'i Cruise Updates

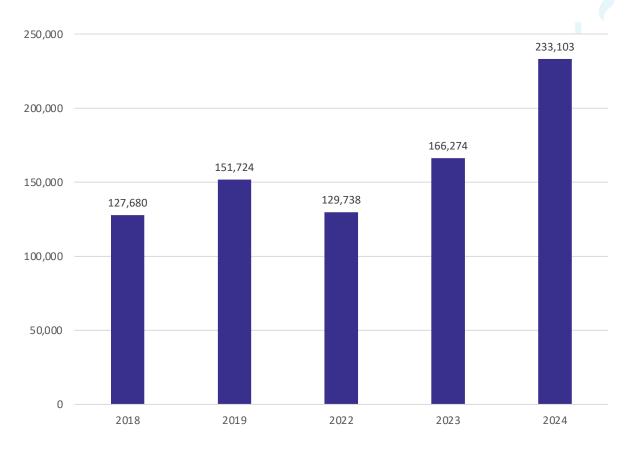
Port	2018	2019	2022	2023	2024
Hilo	220,153	252,986	137,378	262,504	289,203
Honolulu 268,331		286,836	36 177,811 340,544		361,303
Kona	138,246	176,596	104,549	233,340	249,308
Kahului	127,680	151,724	129,738	166,274	233,103
Lahaina	141,809	115,420	29,956	81,018	0
Kauai	211,419	223,387	133,030	243,067	263,509
Maui Total	269,489	267,144	159,694	247,292	233,103

Note:

- Data collected from Hawaii.PortCall.com
- Data is estimated based on Hawaii.PortCall.com
- 2022 forecast data calculated at 60% of ship capacity



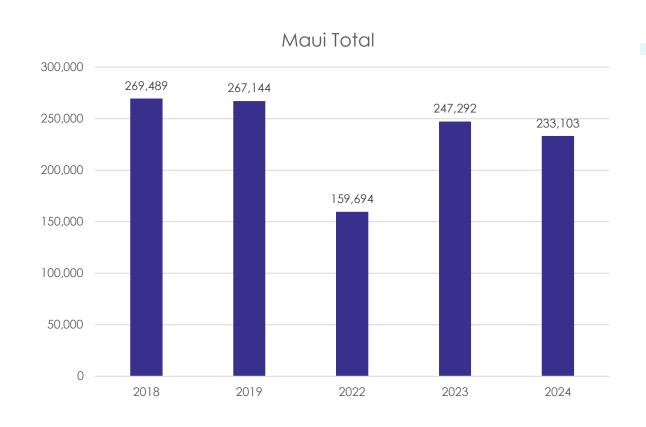
Kahului Cruise Passengers & Port Calls



	2018	2019	2022	2023	2024
Month	# of Calls				
January	4	6	6	6	11
February	5	3	4	8	11
March	7	5	2	4	5
April	6	5	6	7	9
May	4	5	8	5	6
June	4	5	6	4	7
July	5	4	5	5	4
August	4	4	4	1	4
September	7	5	6	7	7
October	6	9	12	11	16
November	5	6	8	10	11
December	6	8	7	8	10
Total Calls	63	65	74	76	101



Maui Cruise Passengers & Port Calls – Current



	2018	2019	2019 2022		2024
Month	# of Calls				
January	11	10	8	10	11
February	7	7	4	9	11
March	12	7	2	7	5
April	13	13	6	14	10
May	11	8	10	10	9
June	6	6	6	5	7
July	6	4	5	6	4
August	4	4	4	1	4
September	10	8	7	7	7
October	13	15	21	11	19
November	10	13	9	10	11
December	12	12	9	8	10
Total Calls	115	107	91	98	108

Note:

 Kahului is unable to absorb all cruise calls from Lahaina resulting in a drop of cruise guests on Maui



Maui Cruise Calls - Cancellations

Date	Vessel	Action	Guests	Reason
30-Sep	Celebrity Solstice	Cancels Lahaina	2660 Guests	No space available in Kahlului. Conflict with Norwegian Spirit
3-Oct	Brilliance of the Seas	Cancels Lahaina	2496 Guests	Too Large for Kahului
4-Oct	Royal Princess	Cancels Lahaina	4250 Guests	Barge in Kahului
5-Oct	Coral Princess	Shifts to Kahului	2265 Guests	Kahului Available
7-Oct	Grand Princess	Cancels Lahaina	3006 Guests	No space available in Kahlului. Conflict with Norwegian Spirit
8-Oct	Quantum of the Seas	Cancels Lahaina	4905 Guests	Too large for Kahului
9-Oct	Crown Princess	Cancels Lahaina	3582 Guests	No space available in Kahlului. Conflict with Pride of America
12-Oct	Ovation of the Seas	Cancels Lahaina	4905 Guests	Too large for Kahului
14-Oct	Majestic Princess	Cancels Lahaina	4450 Guests	Too Large for Kahului
15-Oct	Noordam	Cancels Lahaina	2596 Guests	No space available in Kahlului. Conflict with Pride of America
17-Oct	Konningsdam	Cancels Lahaina	3152 Guests	Barge in Kahului
22-Oct	Grand Princess	Cancels Lahaina	3006 Guests	No space available in Kahlului. Conflict with Pride of America
23-Oct	Sapphire Princess	Cancels Lahaina	2988 Guests	No space available in Kahlului. Conflict with Pride of America
30-Oct	Seabourn Odyssey	Cancels Lahaina	462 Guests	No space available in Kahlului. Conflict with Pride of America
13-Nov	Crown Princess	Cancels Lahaina	3582 Guests	No space available in Kahlului. Conflict with Pride of America
4-Dec	Crown Princess	Cancels Lahaina	3582 Guests	No space available in Kahlului. Conflict with Pride of America
9-Dec	Discovery Princess	Cancels Lahaina	3660 Guests	Too Large for Kahului
29-Dec	Crown Princess	Cancels Lahaina	3582 Guests	Barge in Kahului

Challenges:

- Some international ships are too large for Kahului
- Kahului may be unavailable due to other cruise ships or container vessels

Opportunity:

- Establish a new tender port for International cruise vessels
 - Potential port could be Mā'alaea Harbor
 - Long process
 - Evaluation of port and weather conditions



Mālama Hawai'i

Avenues to pursue Mālama Hawai'i programs

- Water refill stations
- Elimination of harmful sunscreen
- Onboard community events
- Luxury brands want branded experiences

 Incorporation of Mālama programs into specific tour products

- MC & A
- PolyAd
- Hawaiʻi Tour Consultants

- Educational Programs
- Pier Programs
- Community involvement

- U.S.S. Missouri
- Fishpond
- Maui Ocean
 Center
- Beach Clean Up

- Modify standardized programs to fit cruise guest profile
 - Maui Ocean
 Center
 - U.S.S. Missouri

Cruise Brands

Tour Operator

Passengers



Local Attractions

There are countless ways to accomplish implementing Mālama Hawai'i programs with the cruise industry. It is a matter of collaborating between the cruise brands, tour operators and local community to bring new programs to life. We have worked with Explora Journeys to brand their own experience.



Mālama Maui

- Donations
- Immediate Return to Maui
- Community Programs Under Development
 - Creating hands-on giveback programs with multiple cruise lines
 - Corporate level
 - Guests
 - Crew
 - Cruise lines have vast onboard talents that can contribute to community programs

